TO: ALL MANUAL HOLDERS

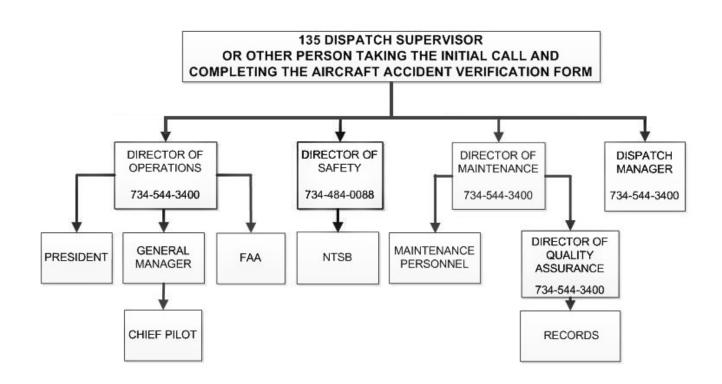
FROM: SAFETY DEPARTMENT

DATE: June 1, 2021

EXPIRATION

DATE: June 1, 2022

SUBJECT: CONTACT INFORMATION



KALITTA CHARTERS, LLC.

EMERGENCY RESPONSE MANUAL

INFORMATION BULLETIN 21-01

PHONE CONTACTS

FLIGHT OPERATIONS CEN	TER EM	ERGENCY	(734) 544-3400 (734) 985-2434	
		oll Free: AX:	(800) 525-4882 (734) 544-3421	Media SpokespersonBerry BirurakisOffice (734) 544-3400x7233
President		00.	(104) 044 0421	
Doug Kalitta	Office Fax Home	(734) 544-3400 (734) 544-3429 (734) 760 8207	x7112	Human Resources - ManagerErin HeineOffice (734) 544-3400x7252
	Cell	(734) 769-8207 (734) 904-5975		Customer Management/DOD ContractsBerry BirurakisOffice (734) 544-3400x7233
General Manager				
Berry Birurakis	Office Fax Home Cell	(734) 544-3400 (734) 544-3421 (865) 475-4606 (734) 417-9005	x7233	General Counsel Office (734) 973-1222 George Kelsey Office (734) 904-1415
Director of Safety				
Ron Fansler	Office Cell Fax	734-484-0088 (586) 530-7233 (734) 485-6738	x7095	Manager of IT/Telecommunications Dave McDade Office (734) 985-2458 x7228 Cell (734)-218-6261 Asst. Mgr. of Telecommunications
Bruce Anderson – Manager	Office Cell	734-484-0088 (734) 905-6587	X7005	Mohammed Abdulrazzaq Office x7225 Jim Renner Office x7287
Dir. of Operations/Security Bradley Clark	Office Home Cell	(734) 544-3400 (734) 544-6577 (734) 417-9006	x7210	FAAGreat Lakes Regional Comm Center(817) 222-5006FSDO - Willow Run(734) 487-7222
Director of Maintenance Marcel Cote	Office Fax Home Cell	(734) 544-3400 (734) 544-3415 (734) 481-9951 (734) 276-7287	x7213	FSDO-Willow RunFax (734)487-7222POI-Larry McKillopOffice (734)487-7417PMI-Martha WinnardOffice (734)487-7370PAI- Timothy PowellOffice (734)487-7222Regional Op. Center – Hazmat(817) 222-5006
				Local Rep. Hazmat Office (734)-229-2936/2937
Dispatch Supervisor Joel Munson	Office Fax Home Cell	(734) 544-3400 (734) 544-3421 (734) 612-6205 (734) 612-6205	x7206	National Transportation Safety Board (NTSB) Central Office (303) 373-3500
(Hazmat) Consultant				DoD – Air Mobility Command Mission
Tim Shaw	Pager Home Cell	(800) 608-6486 (734) 439-2475 (734) 904-2934		618 th Air Ops Center (618) 229-0360 HQ AMC/A3B (618) 229-4801 or (618) 229-4343 USTRANSCOM/Duty Officer (618) 402-2369 (618) 229-4801 or 4343 FBI
				Ann Arbor Office Working Hours (734) 995-1310 After Hours (313) 965-2323
la suma a diffusión				CHEMTREC Chemical Emergencies (800) 424-9300
Insurance Adjuster Larry Galizi		(815) 356-8811		National Response Center (NRC) 24-hour emergencies 301-816-5100
Chief Pilot Spencer Thomas	Office Cell	(734) 544-3400 (510) 406-4547	x7245	Notify in case of spill or release, fraud, abuse(800) 233-3497Notify in case of biological hazard(404) 633-5313
				Nuclear Regulatory CommissionNotify in case of radioactive hazard(800) 424-8802
				U.S. Department of State Assistance with international incidents (202) 647-4000
				Transportation Security Admin. (TSA) (703) 601-3100/3200

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1. PURPOSE

(Ref: IOSA ORG 4.1.1)

- 1.1 The purpose of this manual is to ensure Company personnel are equipped and prepared to respond to an emergency involving persons and/or aircraft.
- 1.2 The procedures contained in this manual are designed to provide an immediate and structured system for the command, control, and coordination of KC emergency response efforts.

2. OBJECTIVES

- 2.1 The four (4) main objectives of this manual are to:
 - 2.1.1 Provide education and awareness, addressing potential events and what managing them effectively may entail, including their risks, ramifications, and response requirements. This includes raising the awareness level of all personnel of the procedures to be followed for specific emergencies;
 - 2.1.2 Ensure emergency response preparation and contingency planning to provide a systematic and flexible plan to quickly mobilize and coordinate personnel;
 - 2.1.3 Direct emergency management activities, which includes, identifying participants, establishing their roles, and guiding their individual efforts and interactions; and
 - 2.1.4 Mitigate damage to ensure any harm incurred is minimized and normal operations are quickly restored.
- 2.2 The priorities below shall serve as a guide for all personnel whenever a conflict arises about the direction of response efforts:



3. SCOPE

- 3.1 This manual is designed to assist Company personnel with quick and appropriate responses to an emergency involving:
 - 3.1.1 An aircraft accident or incident, resulting in a serious or fatal injury, and/or substantial aircraft damage;
 - 3.1.2 An in-flight emergency;
 - 3.1.3 An emergency at a KC facility (covered by Appendices E-1 through E-2); and
 - 3.1.4 Conditions which threaten the safety of personnel stationed or traveling abroad.
- 3.2 The three stages of emergency management addressed in this manual are:

Stage 1 - Assessment and Notification Stage 2 - Resource Mobilization and Coordination Stage 3 - Recovery and Restoration

- 4.1 Certain key terms used throughout this manual have specific applications, including:
 - 4.1.1 Words importing the singular include the plural.
 - 4.1.2 Words importing the plural include the singular.
 - 4.1.3 Words importing the masculine gender include the feminine.
 - 4.1.4 "Shall" and "Will" are used to express direct commands and to signal prohibition (shall not, will not) and permission.
 - 4.1.5 "Should" is used to suggest recommended actions.
 - 4.1.6 "May" is used to state authority or permission to do the act prescribed, and the words "no person may..." or "a person may not..." mean that no person is required, authorized, or permitted to do the act prescribed.
 - 4.1.7 "Includes" means "includes, but not limited to".
 - 4.1.8 "KC" and "Company" means "Kalitta Charters, LLC."
 - 4.1.9 Where "NTSB" and "FAA" are used, it includes "or foreign equivalent".

5. MANUAL HIERARCHY

- 5.1 While this manual is designed to serve as a stand alone document, its procedures interface with others, and it may be necessary to refer to the documents listed below to understand related circumstances and actions taken by others:
 - 5.1.1 The TSA-approved Security Program (maintained under separate cover), which relates to security issues, including reporting requirements;
 - 5.1.2 The Safety Program/IEP (maintained under separate cover), which includes the actions and resources to maximize occupational safety;
 - 5.1.3 Aircraft Standardization Manuals (ASMs), Operations Manual (OM), or Aircraft Flight Manuals (AFM) which detail crewmember actions in response to a variety of abnormal and emergency situations;
 - 5.1.4 The Operations Manual (OM), which describe the actions necessary in response to aircraft emergencies;
 - 5.1.5 The Dispatch Manual (DM), which describes specific flight following procedures;
 - 5.1.6 The Kalitta Charters Safety Manual (SM), which describes the policies and procedures designed to reduce risk and reporting requirements should accidents or injuries occur; and
 - 5.1.7 The Emergency Action Plan (EAP), which describes the policies and procedures designed to effectively respond in the event of a facility emergency or sabotage/bomb threat.
- 5.2 However, if the policies, procedures or information in this manual conflict with those found in applicable regulations, NTSB/FAA instruction, or other Company manuals, the following hierarchy applies:
 - 5.2.1 This manual conflicts with or is less restrictive than applicable regulations or NTSB/FAA instruction, the applicable regulations and/or NTSB/FAA instruction shall apply;
 - 5.2.2 This manual conflicts with or is less restrictive than the applicable OM, the applicable OM shall apply; or
 - 5.2.3 This manual conflicts with another manual (excluding an OM), the OM shall apply first and this manual shall apply second.
- 5.3 Should a situation arise not specifically covered by these manuals, personnel are expected to use their best judgment.

6. MANUAL LAYOUT

- 6.1 This manual is divided into chapters, sections and sub-sections by subject matter. Each page header includes the document title, chapter title, page number, revision level, and revision date. Each page footer includes "KALITTA CHARTERS, LLC and the page number.
- 6.2 With the exception of chapter organization, chapters, sections, and sub-sections are formatted in a manner consistent with the appearance of Kalitta Charters Manual System.
- 6.3 Line formatting is unique to this manual. Lines are numbered for reference in the checklists contained in Chapter 1.
- 6.4 As a page is revised, the header will change to reflect the latest revision level and revision date. In addition, a revision bar will appear in the left margin where content was added, deleted, or changed. Revision bars from previous revisions are not included with the next revision release of that page.
- 6.5 Revision bars will not be included for changes to TOC page numbers, content pagination, or formatting.
- 6.6 For quick access to information online, this manual may contain hyperlinks to other manual sections and other internal Company documents. Links appear in RED text on digital document formats.
- 6.7 References may appear underneath section headings and may include regulations, guidance documents, and contracts.

7. MANUAL CONTENT

- (Ref: IOSA ORG 4.1.3)
- 7.1 The emergency response procedures in this manual are derived from an assessment of potential risks, the basis of which is shown in the equation below.

Probability of Occurrence + Gravity of Consequences = Risk Assessment

- 7.2 Kalitta Charters wants everyone to be able to respond effectively to even the most difficult emergency; however, we recognize that this plan cannot anticipate every possible emergency.
 - 7.2.1 The response efforts detailed in this manual focus on two aspects over which the Company has the most control:
 - (a) Taking care of personnel; and
 - (b) Managing communications.
- 7.3 In response to the NTSB Federal Family Assistance Plan for Aviation Disasters, Kalitta has established a Family Assistance Plan designed to maximize the care and comfort of victims and their family members.
 - 7.3.1 Refer to Chapter 6 for the KC Family Assistance Plan.
- 7.4 Effective communications are managed through a combination of:
 - 7.4.1 Call scripts, found in Chapter 2;
 - 7.4.2 Checklists, found in Chapter 1;
 - 7.4.3 Forms, found in Chapter 9, to preserve information; and
 - 7.4.4 Training, detailed in Chapter 3.
- 7.5 Additionally, Appendices A and B (included in this manual) contain key reference information, designed to assist participants in decision-making, as well as, to aid training efforts.
- 7.6 All E appendices included in this manual contain facility-specific Emergency Action Plans (EAPs) or emergency contact information, (as appropriate). The Director of Safety is responsible for ensuring these individual plans are coordinated and contain common elements.
- 7.7 The duties, responsibilities, authorities, and interactions of Company personnel, contained in Chapter 3 and throughout this manual, relate to emergency response procedures only and are in addition to those defined in the OM and elsewhere.
- 7.8 The Director of Safety shall periodically review the contents of this manual to update and refine these procedures when necessary.

8. REVISION AUTHORITY AND RESPONSIBILITY

- (Ref: IOSA ORG 4.1.2)
- 8.1 All Company personnel are encouraged to, and may, request changes to this manual through the formal revision process. Revision requests shall be made using the Manual Revision Request Form, found in Chapter 9
- 8.2 The Director of Safety is responsible for the content, approval, and assigned distribution of this manual and associated bulletins.
- 8.3 The Director of Safety and Director of Operations, or designee, are authorized to revise the contents of this manual and associated bulletins.
- 8.4 Manual holders are responsible for maintaining the currency of their assigned manuals and associated bulletins. Upon receipt of each revision, the manual holder shall:
 - 8.4.1 Insert all revised pages and remove and discard all obsolete pages;
 - 8.4.2 Make a notation on the appropriate Revision Record Page
- 8.5 Replacement pages may be requested from the Technical Publications department. If a manual is lost or destroyed, the individual to whom it is assigned may be charged for its replacement.
- 8.6 Refer to the Introduction to the OM for manual revision methodology, approval and acceptance requirements, and document and data control procedures.

9. COPIES FURNISHED TO FAA

- 9.1 Each revision to the policies and procedures contained in this manual, excluding bulletins, will be furnished to the FAA Principal Operations Inspector (POI). These revisions may be assigned by any of the following personnel:
 - 9.1.1 Director of Operations;
 - 9.1.2 General Manager; or
 - 9.1.3 Chief Pilot; or
 - 9.1.4 Director of Safety.

10. ACCESSIBILITY

10.1 This manual, and the bulletins described below, are viewable to all affected Company personnel from the Company intranet.

11. BULLETINS

- 11.1 Holders of this manual are issued bulletins as a means of disseminating timely information essential to the safe performance of their emergency response duties.
- 11.2 Bulletins issued to this manual are identified as Emergency Response Bulletins (ERBs).
- 11.3 Manual holders are responsible for placing bulletins in this manual after the Bulletins tab. Bulletins remain in effect until incorporated in the next appropriate manual revision, rescinded or reach their expiration date.

- 11.4 The normal expiration date for bulletins is the last day of the sixth month from the date of issue; however, bulletins can be issued either with an expiration date greater than six (6) months, or with an indefinite expiration date.
- 11.5 A Bulletin Summary will accompany each bulletin issued and/or rescinded and lists all current bulletins for this manual.

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CHAPTER 1: CHECKLISTS

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CHAPTER 1: CHECKLISTS

1. GENERAL

(Ref: IOSA ORG 4.1.12)

- 1.1 Instructions
 - 1.1.1 The checklists contained in this section are:
 - (a) To be completed by assigned personnel and submitted to the Director of Safety after the emergency is over, or upon request by the Director of Safety.
 - 1.1.2 The chapters and sections referenced in each checklist provide detailed information and should be used by assigned personnel to clarify instructions and to understand interactions.
 - 1.1.3 No checklist is provided for Family Member Notifier(s). Personnel assigned these duties are tasked solely with notifying next of kin as instructed and for recording communications, as described in this manual.
- 1.2 Delegation Of Duties
 - 1.2.1 Personnel may delegate some (or all) of the duties assigned.
 - 1.2.2 Delegation of duties is dependent upon the scope of the emergency and availability of personnel.
- 1.3 Director of Safety and Director of Operations
 - 1.3.1 These positions are assigned shared duties as part of the Emergency Operations Center (EOC) and as part of the Family Assistance Plan.
 - 1.3.2 Coordination between these individuals at the outset of the emergency is critical to effective response.

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CHAPTER 1: CHECKLISTS

CHAPTER 1: CHECKLISTS

2. CHECKLISTS

2.1 Chief Pilot

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
ш	Contact fuel vendor				4	2.4.3
	Obtain fueling records from the last fuel vendor				4	11.6.1
IWWI	Ensure required drug and alcohol testing is performed				4	2.4.5
	Gather records relating to crewmember/ med crew/passenger/patient/supernumerary contact information, including:				4	11.3.1
ŰZ	Manual available to crew onboard the aircraft			4	11.4.1(a)	
NGOI	 Software/data available to crew onboard the aircraft 				4	11.4.1(b)
	 Most recent medical exams of all flight crewmembers 				4	11.4.1(c)
LR,	Flight training records of all flight crewmembers				4	11.4.1(d)
FIRST HOUR AND ONGOING	Briefly outline each crewmember's record as a pilot with the company, previous experience, military experience, years in current position, and latest flight check				4	11.5.1
_	Verify all documents and records are properly secured				4	11.7.1
	Remind personnel not to discuss incident outside the company				4	2.4.4
9N NG	Update personnel of known facts regularly (as appropriate)				4	12.3.1
ONGOING	Provide family Support Services Representative with contact information for next of kin				6	3.2.1
	POST-EMERGENCY	ACTIVITIES				
	in subsequent NTSB investigations, briefings, and s necessary				4	14.3.1
	n independent investigation if authorized by the Director ons and Legal Representative				4	14.3.2

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CHAPTER 1: CHECKLISTS

2.2 Director of Maintenance

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION		
DIATE	Perform subsequent notifications as indicated in diagram in the bulletins section of this manual				4	2.2.6		
IMMEDIATE	Serve as maintenance liaison to the NTSB and FAA				4	2.5.2		
OING	Brief personnel and ensure managers make necessary changes to their schedules.				4	2.4.2		
FIRST HOUR AND ONGOING	Remind personnel not to discuss the incident outside the company				4	2.4.2(a)		
UR AN	Notify airframe, engine, and avionics manufacturers and obtain contact information				4	4.7.1		
우	Act as EOC Maintenance Representative				4	8.3.1(f)		
FIRS1	Update personnel of known facts regularly (as appropriate)				4	12.3.1		
	POST-EMERGENCY	ACTIVITIES						
	Refer to the Risk Management Representative Checklist							

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CHAPTER 1: CHECKLISTS

2.3 Director of Operations

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Initial call may be routed to the Director of Operations.				4	2.2.1(a)
	Refer to the Dispatch Supervisor checklist for actions.					2.2.3 2.2.4
	Perform subsequent notifications as indicated in diagram				4	2.2.4
IEDIA.	Instruct Dispatch Supervisor how to respond to incoming calls				4	2.3.1
N	Ensure required drug and alcohol testing is performed				4	2.4.5
_	Act as Company liaison to the NTSB and FAA				4	2.5.1
	Keep communication facility informed of the progress of the flight, if necessary				4	12.1.2(c) 4.2.1
	Assign and brief EOC personnel, as appropriate, including:				4 4 4 4 4 4 4 4 4 4 4	3.2
	Legal Representative	r of Operations. dist for actions. dist for actions. dicated in spond to hg is performed nd FAA of the progress propriate, propriate, 4 4 4 4 4 4 4 4 4 4 4 4 4	8.3.1(h)			
				4 4 4	8.3.1(i)	
	On-Site Response Team Leader					13.2.1(a)
Assign and brief EOC personnel, as appropriate, including: • Legal Representative • On-Site Response Team Leader • On-Site Response Team members				14.3.1		
	On-Site Response Team members					8.3.1(j)
	Determine if personnel should be sent to the					14.3.1 6.1
ONGO	Verify each person assigned to the EOC has the				4	3.5 8.1.1
õ	Ensure a written report is sent to the FAA, if applicable				4	4.2.2
RS AN					4	13.2.1(b)
НОИ	Decide whether to continue business-as-usual or stand down some or all operations				4	5.1
Ň	Notify personnel of changes to the business schedule				4	5.3
IRST FE	Activate the Family Assistance Plan if the accident is categorized as a Crash Scale 1 or if deemed appropriate.				4	7.1
Щ	Assign and brief persons assigned Family Assistance Plan duties				4	7.3
	Verify each person assigned Family Assistance Plan duties has the resources necessary to carry out his/her duties				7.5	
	Approve information leaving the EOC					12.1.6
						12.2.1(d)
	Keep the President informed on a daily basis as to the progress of the investigation_				4	2.2.6

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CHAPTER 1: CHECKLISTS

DIRECTOR OF OPERATIONS CHECKLIST CONTINUED

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Collect and maintain victim and survivor information				4	11.8.1
	Approve independent investigation if appropriate				4	14.3.2
NI	Provide EOC personnel with cost codes				4	3.6
ONGOING	Provide personnel assigned Family Assistance Plan duties with cost codes				4	7.6
	Update personnel of known facts regularly (as appropriate)				4	12.3.1
	POST-EMERGENCY	ACTIVITIES				
Ensure co	ntinued care of victims and their families				4	14.1.1
Verify all c	hecklists are complete and close the EOC				4	14.1.3
Oversee th accident	ne ongoing review, investigation, and report of the				4	14.1.4
	e Emergency Response Manual and update information dures as necessary in coordination with the Director of				4	14.1.5
• •	sonnel to subsequent NTSB investigations, briefings, gs as necessary				4	14.3.1
Close the	EOC and ensure transition back to normal operations				4	14.4.1
Ensure a c response a	letailed debriefing and critique of all emergency activities				4	14.4.2

CHAPTER 1: CHECKLISTS

2.4 Dispatch Manager (135)

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
DIATE	Keep communication facility informed of the progress of the flight, if necessary				4	4.2.1
MEDI	Notify HQ AMC/A3B (Director of Operations must approve first)				4	4.4.1
Σ	Notify HQ Command Center (military charters only)				4	4.5.1
	Notify Charter/Med Flight customer of possible incident/accident, if required				4	4.6
	Brief personnel and ensure managers make necessary changes to their schedules.				4	2.4.2
	Remind personnel not to discuss the incident outside the company				4	2.4.2(a)
	Assign and brief personnel assigned Family Assistance Plan duties in coordination with the Director of Operations				4	7.3
	Verify each person assigned to the EOC has the resources necessary to carry out his/her duties				4	3.5 8.1.1
DNIC	Provide necessary equipment to EOC personnel, including:				4	8.4.1
OUR AND ONGOING	Recorded line telephone				4 4	8.4.1(a) 12.3.6
	Computer with internet access				4	8.4.1(b)
	• Fax, copier, printer				4	8.4.1(c)
noł	Basic office supplies				4	8.4.1(d)
ST F	AM/FM Radio				4	8.4.2(a)
FIR	Television with recording capabilities				4	8.4.2(b)
_	Flip charts, easels, markers				4	8.4.2(c)
	Bulletin board/tacks				4	8.4.2(d)
	Atlas or world map				4	8.4.2(e)
	Airport Facility Directory				4	8.4.2(f)
	Food and beverage access				4	8.4.2(g)
	Rest facilities				4	8.4.2(h)
NEXT BUSINESS DAY	Notify the Administrative Contracting Officer if required (military only)				4	4.4.2
ONGOING	Update personnel of known facts regularly (as appropriate)				4	12.3.1

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CHAPTER 1: CHECKLISTS

2.5 Director of Quality Assurance

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
FIRST HOUR AND ONGOING	Perform subsequent notifications as indicated in diagram contained in the bulletins section of this manual, including notifying the FAA				4	2.2.6
	Serve as maintenance/inspection liaison to the NTSB and FAA				4	2.5.2
	Quarantine maintenance/inspection records, including:				4 4	2.4.6 11.2.2
	All technical manuals and handbooks applicable to the accident or aircraft involved				4	11.2.2(a)
АТЕ	Manufacturers' maintenance manuals				4	11.2.2(b)
IMMEDI	 All maintenance manuals available to the crew onboard the aircraft 				4	11.2.2(c)
	 Irregularity reports for 30 days preceding the accident or incident 				4	11.2.2(d)
IMMEDIATE	Pre-flight inspection records				4	11.2.2(e)
	Aircraft log pages				4	11.2.2(f)
	Maintenance repair sheets				4	11.2.2(g)
	Radio and instrument inventory				4	11.2.2(h)
Q	Brief QA Department personnel and ensure managers make any necessary changes to their workers' schedules.				4	2.4.2
OUR A	Remind personnel not to discuss the incident outside the company				4	2.4.2(a)
FIRST HOUR AND ONGOING	Perform notifications as required by 135.415				4	4.6.2
FIRS (Act as EOC maintenance/inspection representative				4	8.3.1(f)
_	Update QA personnel of known facts regularly (as appropriate)				4	12.3.1
	POST-EMERGENCY	ACTIVITIES				
	Liaison with the NTSB for	records revie	WS			

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CHAPTER 1: CHECKLISTS

CHAPTER 1: CHECKLISTS

2.6 Director of Safety

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Initial call may be routed to the Director of Safety. Refer				4	2.2.1(a)
	to the Dispatch Supervisor (DS) checklist for actions.				4	2.2.3 2.2.4
	Provide on-site authorities with names from the crewmember/ med crew/ passenger / patient /supernumerary manifest				4	2.2.5
IEDIA	Perform subsequent notifications as indicated in diagram contained in the bulletins section of this manual				4	2.2.6
μ	Instruct Dispatch Supervisor how to respond to incoming calls				4	2.3.1
	Determine if an emergency exists and active EOC if required in coordination with the Director of Operations				4 4	2.4.1 3.1
	Act as company liaison to the NTSB and FAA					2.5.1 12.1.2(c)
	Report accident to the NTSB using NTSB Form 6120.1, found in Chapter 9				4	4.1.1(a)
~	Notify pilot representative as appropriate				N/A	N/A
ПОН	Report a Crash Scale 1 accident to the NTSB at (202) 314-6290.				4	4.1.1(b) 4.5.1
RST	See Crash Scale 1 Checklist for additional duties.					
FIE	Notify insurer Provide the most current crewmember/ med crew/				4	4.1.1(c)
	passenger / patient /supernumerary manifest to the EOC and Chief Pilot				6	4.5.2
	Ensure company and customer contractual requirements are met before assigning personnel				6	2.3.3
	Assign and brief EOC and Family Assistance Plan personnel, in coordination with the Director of Operations (as appropriate), including:				4 6	3.2 2.3.1
	Public Relations Representative				4	8.3.1(g)
	· ·					2.3.1(c) 8.3.1(i)
SS	o On Site Desnense Team London				4	13.2.1(a)
EW HOURS	On-Site Response Team Leader				4	14.3.1
×					-	2.3.1(g) 2.1.1
Ε	Family Support Services Representative				6	2.3.1(d)
FIRST F					4	8.3.1(j)
FIR	On-Site Response Team Members				4	14.3.1
	Bisk Management Representative					2.3.1(g) 8.3.1(k)
	Risk Management Representative Verify each person assigned to the EOC has a copy of this manual				4	3.4
	Verify each person assigned to the EOC has the				$ \begin{array}{c} $	3.5
	resources necessary to carry out his/her duties			4 6 4 6 4 6 4 6 4 4 6 4 4 6 4 4 4 4 6 4 4 4 4 4 4 4 4 4 4 4 4 4 <td< td=""><td>8.1.1</td></td<>	8.1.1	
	Ensure On-Site Response Team has funds and other necessary resources				4 4 4 4 4 4 4 4 4 4 4 4 6 4 6 4 6 4 6 4	13.2.1(b)

Director of Safety Continued

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Determine if personnel should be sent to the accident/incident site				4	6.1
SS	Activate the Family Assistance Plan if the accident is categorized as a Crash Scale 1.				4 6 6	7.1 1.2.1 2.1.1
JRS	Assign and brief persons assigned Family Assistance Plan duties				4	7.3
N HOL	Verify each person assigned Family Assistance Plan duties has a copy of this manual				4	7.4
FIRST FEW HOURS	Verify each person assigned Family Assistance Plan duties has the resources necessary to carry out his/her duties				4	7.5
Ë	Provide the On-Site Response Team with the On-Site Response Team Kit				4	8.6.3
	Maintain a diary/log of response events				4	12.3.2(b)
	Approve information leaving the EOC in coordination				4	12.1.6
	with the Director of Operations				4 6	12.2.1(d) 4.6.4
	Maintain a status board of EOC activities				4	12.3.2(a)
()	Verify On-Site Response Team Members are actively participating in the on-site investigation				4	13.3.18
ONGOING	Brief senior management and EOC personnel regularly				4	12.3.2(c)
⁰					4	13.3.12(c)
ō	Develop procedures for and approve the release of personal items and baggage				6	7.2.1(h)
	personal items and bayyaye				6	7.3.1(f)
	Update personnel of known facts regularly				4	12.3.1
	POST-EMERGENCY	ACTIVITIES				
Ensure co	ntinued care of victims and their families				4	14.1.1
Provide a	secure storage area for at least 18 months for				4	14.1.2
	baggage and personal items				6	5.3.1(g)(ii)
Vorify all o	hecklists are complete and close the EOC				4	14.1.3
veniy an c					6	8.1
Oversee th accident	ne ongoing review, investigation, and report of the				4	14.1.4
D · ···					4	14.1.5
	e Emergency Response Manual and update information dures as necessary				6	6.2.1(i)
					6	8.2
	sonnel to subsequent NTSB investigations, briefings, lgs as necessary in coordination with the Director of s				4	14.3.1

CHAPTER 1: CHECKLISTS

2.7 Dispatch Supervisor

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Take initial report (calls taken during evening shifts should be routed to the Dispatch Supervisor)				4	2.2.3
	Verify and record initial report information on the Aircraft Accident Verification form				4	2.2.3
	Notify management per the Communication Diagram contained in Chapter 4 and the Bulletins section of this manual				4	2.2.3(a) 2.2.6
	Obtain crewmember/ med crew/passenger/patient/supernumerary manifest				4 4	2.2.4(a) 11.1.2(a)
	Forward manifest to the Director of Safety and Director of Operations				4 4 4	2.2.4(a) 11.1.1
	Notify remaining Dispatch management.				4	2.2.7
9 N	Receive direction from the Director of Safety on how to respond to incoming calls.				4 4	2.3.1
ONGOI	Forward the Aircraft Accident Verification form to the Director of Safety and Director of Operations				4	2.2.3
IMMEDIATE AND ONGOING	Receive and route incoming calls or take messages using either the Communication Log Form or the Emergency Message Form.				4 4	2.3.1(a) 12.3.3
IMEDI	Keep Communication facility informed of the progress of the flight, if applicable				4	4.2.1
N	Collect the following information and forward to the Director of Safety and Director of Operations				4	11.1.1
	Cargo Manifest with any hazardous materials				4	11.1.2(b)
	Fight Release with weather and DMI listings				4	11.1.2(c)
	Permit Packet				4	11.1.2(d)
	Performance data				4	11.1.2(e)
	Trip Checklist				4	11.1.2(f)
	Weight and Balance Form				4	11.1.2(g)
	Assign and instruct OCC Representatives				4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	8.3.1(e)(i)
	Meet with family members who come to the office if human resources personnel are NOT available				4	12.1.8

The Dispatch Representative(s) will perform other duties as directed by the Dispatch Manager, Director of Operations, or the Director of Safety.

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2.7 Family Member Liaison

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
IMMEDIATE	Inquire if family members wish to travel to the accident site or hospital				6	5.3.1(a)
	Provide logistical support to family members planning to travel to the incident site or hospital				6	5.3.1(b)
	Inquire if family members desire American Red Cross crisis assistance				6	5.3.1(d)
IMMEDIATE AND ONGOING	Ask family members to have records sent to the Joint Family Support Operations Center (JFSOC) if requested				6	5.3.1(h)
	Maintain regular contact with family members				6	5.3.1(c)
	Consult with family members about any company- sponsored monument/inscriptions				6	5.3.1(e)
ONGOING	Coordinate with the Department of Justice (DOJ), when necessary, and On-Site Response Team Leader to arrange meetings with family members to explain their rights				6	5.3.1(f)
	Arrange for baggage and personal items to be claimed by family members				6	5.3.1(g)
	Inform family members that the company can assist with delivering fatally injured crewmember/ med crew/passenger/patient/supernumeraries to their mortuaries of choice				6	5.3.1(i)
	Ask family members to contact the coroner or medical examiner and assist them in completing the Death Certificate Information Form				6	5.3.1(j)

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CHAPTER 1: CHECKLISTS

2.8 Family Support Services Representative

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
IMMEDIATE	Obtain the latest crewmember/ med crew/passenger/patient/supernumerary manifest from the Dispatch Supervisor (DP)				6	3.1.1
	Obtain contact information for next of kin from the Chief Pilot				6	3.2.1
	Field inquiries from family members and friends of victims				4	12.1.2(b)
	Maintain a diary/log of all plan activities				6	4.7.1
	Coordinate with Director of Safety, Risk Management Representative, and Legal Representative to ensure company/ customer contractual requirements are met				6	2.3.3
	Assign and brief persons for family liaison duties				6	2.3.2
GOING	Remind the Family Member Liaison to accurately and completely document all contact with family members using the Communications Log Form				6	6.2.1(b)
	Provide the Dispatch Supervisor (DP) with a list of persons assigned family liaison duties				6	4.1.1
FIRST HOUR AND ONGOING	Contact the American Red Cross and the Employee Assistance Program provider for assistance with psychological support (if required)				6	2.3.4
RST H	Prepare a duty-roster and time schedule of assigned personnel				6	2.3.5
Ē	Create and maintain hard-copy records by crewmember/ med crew/passenger/patient/supernumerary /passenger/supernumerary name				6	6.2.1(d)(f)
	Monitor the notification process				6	6.2.1(a)
	Brief the Director of Safety and Director of Operations daily on all activities				6	4.7.2
	Ensure third-party assistance is available to all personnel in coping with emergency-related depression and stress				6	2.7.1
ONGOING	Collect and maintain the locations and telephone numbers of all fatally injured victims, survivors, On-Site Response Team members and other key-role personnel on-site and forward updates to the Director of Operations				6 6	3.3.1 3.3.2
	Document the time needed by each family to contact other family members and communicate with the Public Relations Representative				6	4.2.4
	Routinely verify the accuracy and completeness of all Communications Log Forms				6	6.2.1(c)
	Ensure information sent to hospitals or medical examiners is copied to victim files				6	6.2.1(e)
	Monitor employees for signs of stress and refer them as necessary to the American Red Cross				6	6.2.1(g)
POST-EMERGENCY ACTIVITIES						
Ensure co	Ensure continued care of victims and their families				4	14.1.1
	Evaluate the effectiveness of the Family Assistance Plan and recommend improvements to the Director of Safety				6	6.2.1(i)

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CHAPTER 1: CHECKLISTS

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2.9 On –Site Response Team Leader

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
IMMEDIATE	Serve as company liaison at the scene				4	6.4
	Assign members to On-Site Response Team in coordination with the Director of Safety				4 4	8.3.1(j) 13.2.1(a)
	Verify On-Site Response Team Kit contents				4 4	8.6.3(a) 13.2.1(d)
	Instruct On-Site Response Team members on list of items to include this their individual kits				4 4	13.2.1(d) 13.4.1
	Arrange for travel, accommodations, and expenses for On-Site Response Team members				4	13.2.1(c)
	Brief On-Site Response Team members on rendezvous point, travel arrangement, lodging, and facts as known				4	13.2.1(e)
TIES	If first on scene, prior to NTSB or FAA, verify emergency response services/law enforcement officials are protecting the site				4	13.3.6
	Identify all On-Site Response Team members to all officials at the scene, remain aware of scene activities, and relay information to On-Site Response Team members				4	13.3.4
	Direct On-Site Response Team members to routinely update the location and conditions of all onboard using the Survivor Condition Form				4	13.3.8
ACTIV	Document locations and conditions of all crewmember/ med crew/passenger/patient/supernumeraries				6	7.2.1(a)
ENCY	Forward updated Survivor Conditions Forms to the Director of Safety				4 6	13.3.9 7.2.1(b)(c)
AND POST-EMERGENCY ACTIVITIES	Secure a facility, if required, at the arrival airport, where family members can meet and protect them from the media and solicitors				6	7.3.1(c)
-TSO	Provide daily update/reports on all activities to the Director of Operations and Director of Safety				4 6	12.3.4 4.7.2
DF	Attend initial and daily NTSB briefings				4	13.3.10
ONGOING ANI	Encourage survivors to undergo a medical examination and post-traumatic stress evaluation and have those who refuse complete and sign the Medical Examination and Treatment Refusal Form				6	7.2.1(g)
	Verify On-Site Response Team Member appointments to various NTSB sub-committees				4	13.3.11
	Ensure all injured survivors receive the best possible care				6	7.2.1(d)
					4	13.3.12
	Protect, store, and return baggage and personal items				6 6	7.2.1(h) 7.3.1(f)
	Provide support to non-hospitalized survivors (lodging, travel, communications, etc.				6	7.2.1(e)

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On-Site Response Team Leader Continued

ONGOING AND POST-EMERGENCY ACTIVITIES	Offer assistance to the coroner, if required, including securing a private area to collect ante mortem information from family members on-site	4 6	13.3.14 7.3.1(d)
	Provide support, when requested, to the JFSOC (space, communications, equipment, etc.)	6	7.3.1(e)
	Request family members of fatally injured victims obtain medical records for identification if requested by the coroner or medical examiner	6	7.2.1(i)
	Log the date and time of transfer of each deceased victim from the coroner to the selected mortuary, using the Victim and Response Participant Locator Form	4 6	13.3.15 7.2.1(j)
	Provide assistance to personnel and agencies involved in the cleanup of toxic spills and hazardous materials	4	13.3.16
	Coordinate with the insurer and Risk Management Representative regarding the movement, storage, and release of wreckage or debris	4	13.3.16
	Assign On-Site Response Team members to act as family member escorts	6	7.3.1(b)
	Provide family members on-site with assistance with lodging, travel, finances, childcare, medical, etc.	6	7.3.1(a)
	Inform family members on-site that the company can assist with delivering fatally injured crewmember/ med crew/passenger/patient/supernumeraries to their mortuaries of choice	6	7.3.1(g)
	Ask family members on-site to contact the coroner or medical examiner and assist them in completing the Death Certificate Information Form	6	7.3.1(h)

CHAPTER 1: CHECKLISTS

2.10 Public Relations Representative

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
ATE	Prepare written statement for EOC personnel				4	2.3.1(b) 12.1.1
MMEDIATE	Field inquiries from news media				4	12.1.2(a)
N N	Prepare/approve press releases to news agencies and the company website				6	4.6.1
<u>9</u>	Approve information leaving the EOC				4	12.1.6 12.2.1(d)
NO	Update company personnel of known facts regularly				4	12.1.2(a) 4.6.1 12.1.6
ONIOONO					6	
	Provide updated press releases as necessary				6	4.6.3

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2.11 Risk Management Representative

TIME FRAME	ACTIONS	DATE	TIME	INITIALS	CHAPTER	SECTION
	Keep management informed of activities related to wreckage disposition and environmental cleanup				4	12.3.5
DNG N	Direct extensive photography of wreckage and surrounding vicinity				4	13.3.7
ONGOING	Provide assistance to personnel and agencies involved in the cleanup of toxic spills and hazardous materials				4	13.3.16
	Coordinate with the insurer and Risk Management Representative regarding the movement, storage, and release of wreckage or debris				4	13.3.16
٣	Coordinate with insurer and others for the disposition of wreckage released by the NTSB				4	14.2.1
LONG-TERM	Confirm destruction of airframe and subsystem data plates if required				4	14.2.2
LO	Coordinate any quick-settlement provisions with insurer				4	14.2.3

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CHAPTER 2: CALL SCRIPTS

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1. INBOUND CALLS FROM FAMILY MEMBERS AND FRIENDS SCRIPT

1.1 Set The Stage

1.1.1 Callers may be concerned family members. Be polite, helpful, and emphatic.

"Kalitta Charters, my name is . How may I help you?"

1.2 Deliver The Message

1.2.1 Use the statement issued by the Public Relations Representative. If a statement has not been released, use the following:

"Flight (number) which originated in (city) was involved in an accident at (or near) the _____airport."

"We are currently in the process of verifying our crewmembers/passenger/patient/supernumerary list."

1.3 Determine The Needs

1.3.1 Determine if the caller is asking about a specific person or requesting general information.

"Is there a particular person that you are calling about?"

"Why do you think that (name of person) was on this flight?"

"Could you please hold while I check to see if we have any information available?"

1.4 If Name Appears On The Manifest

"Thank you for waiting. We are still in the process of confirming our list of crewmembers/passenger/patient/supernumeraries. I can take some information from you and a family assistance representative will contact you as soon as we have information available."

1.5 If Name Does Not Appear On The Manifest

"Thank you for waiting. That name does not appear on our initial list of persons on board the flight. I can take some information from you, and if the need arises a family assistance representative will be back in touch with you."

1.6 Verify And Confirm Information

"The person you are calling about is (name) of (address). Your name and phone number are (name and number) and your relationship to that person is (relationship)."

1.7 Conclude The Contact

"I know that this is a difficult time for you. A Kalitta Charters Family Assistance Representative will call you back with current information." CHAPTER 2: CALL SCRIPTS

2. INBOUND CALLS FROM THE GENERAL PUBLIC SCRIPT

2.1 Set The Stage

2.1.1 Callers may be concerned family members. Be polite, helpful and emphatic.

"Kalitta Charters, my name is_____. How may I help you?"

2.2 Deliver The Message

2.2.1 Use the statement issued by the Public Relations Representative. If a statement has not been released, use the following:

"Flight (number) which originated in (city) was involved in an accident at (or near) the _____airport. We are currently in the process of verifying our crewmembers/passenger/patient/ supernumerary list."

2.3 Determine The Needs

2.3.1 Determine if the caller is asking about a specific person or requesting general information.

"Is there a particular passenger that you are calling about?"

2.3.2 If no:

"As soon as more details are available, we will release the information to the media."

2.4 Conclude The Call.

"Thank you for your call and concern. Have a good day."

2.4.1 If yes:

"Why do you think that (name of person) was on this flight?"

"Could you please hold while I check to see if we have any information available?"

2.5 Name Appears On The Manifest

"Thank you for waiting. We are still in the process of confirming our list of persons onboard. I can take some information from you and a family assistance representative will contact you as soon as we have information available."

2.6 Name Does Not Appear On The Manifest

"Thank you for waiting. That name does not appear on our initial list of persons on board the flight. I can take some information from you and if the need arises a family assistance representative will be back in touch with you."

2.7 Verify And Confirm Information

"The passenger you are calling about is (name) of (residence address only). Your name and phone number are (name and number) and your relationship to the passenger is (relationship)."

2.8 Conclude The Contact

"As soon Kalitta Charters has more information available, we will release it to the family members and the media. Thank you for your concern." CHAPTER 2: CALL SCRIPTS

3. INBOUND CALLS FROM THE MEDIA SCRIPT

3.1 Set The Stage

3.1.1 Callers may be concerned family members. Be polite, helpful and emphatic.

"Kalitta Charters, my name is_____. How may I help you?"

3.2 Deliver The Message

3.2.1 Use the statement issued by the Public Relations Representative. If a statement has not been issued, use the following:

"Flight (number) which originated in (city) was involved in an accident at (or near) ______the airport. We are currently in the process of verifying our passenger list."

3.2.2 If asked for more specific information, respond with the following:

"I am not authorized to make any statements on behalf of Kalitta Charters. The Public Relations Representative would be better prepared to answer your questions. The phone number is_____."

3.3. Conclude The Contact

"As soon as Kalitta Charters has more information available, we will release it to the family members and the media. Thank you for your concern."

4. INITIAL NOTIFICATION SCRIPT EXAMPLE 1

4.1 Notice

4.1.1 The following is only an <u>example</u>, which may give you some guidance as you prepare to make your first very difficult call to the family of the crew. The words you select to use should come from within you. They need to sound natural, and have a calming effect.

4.2 Script

"Hello, Mrs. Smith? My name is _____, and I work for Kalitta Charters. I am very sorry to tell you that we have confirmed that your ____ was/were on Kalitta Charters Flight (number), which crashed at _____(location). I'm sorry to tell you that it's also been confirmed that there are no survivors."

"Do you have family nearby? Will you call them and have them come over? The media will be asking for a copy of the passenger lists very soon. Would you like me to hold off giving the media the names so that you may call other relatives first?"

"Members of the National Transportation Safety Board and the American Red Cross will also be calling. They will also be trying to help you get through this very difficult time."

"Let me get off the phone and give you a chance to call your family, but I'd like to call you back in the next 30 to 45 minutes. Would that be OK? My name is _____ and I will call you back very soon."

5. INITIAL NOTIFICATION SCRIPT EXAMPLE 2

5.1 Notice

5.1.1 The following is only an <u>example</u>, which may give you some guidance as you prepare to make your first very difficult call to the family of the crew. The words you select to use should come from within you. They need to sound natural, and have a calming effect.

5.2 Script

"Hello, Mrs. Smith? My name is _____, and I work for Kalitta Charters. I'm very sorry to tell you that we have confirmed that your husband/son was/were on Kalitta Charters."

"Flight (number), which crashed a _____(location). I'm sorry that at this moment we don't have any word on the status of your husband/son, but we're trying to get that information as quickly as possible. As soon as we find out their status I'll let you know."

"Do you have family nearby? Will you call them and have them come over? Let me get off your phone and give you a chance to call them, but I'd like to call you back in the next 15 to 20 minutes. Would that be OK? My name is _____ and I'll call you back very soon."

CHAPTER 3: ADMINISTRATION

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CHAPTER 3: ADMINISTRATION

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1. **RESPONSIBILITIES**

1.1 General

1.1.1 This chapter provides an overview of the areas of responsibility and chain-ofcommand for personnel assigned duties as part of the Emergency Operations Center (EOC) and Family Assistance Plan. Detailed instructions are contained throughout this manual and in the checklists found in Chapter 1.

1.2 Chief Pilot

- 1.2.1 The Chief Pilot is responsible for:
 - (a) Contacting the last FBO/fuel vendor used to fuel the aircraft, when fuel cannot be ruled out as a possible factor, so the fuel vendor can verify fuel is not contaminated and will not jeopardize other aircraft;
 - (b) Collecting contact information for family member notifications;
 - (c) Verifying the gathering and securing of all documents and records required by this manual;
 - (d) Documenting flight crew histories; and
 - (e) Participating in investigations and hearings.
- 1.2.2 The Chief Pilot is responsible to the Director of Operations.
- 1.3 Director of Maintenance
 - 1.3.1 The Director of Maintenance is primarily responsible for ensuring that all necessary changes to schedules are made, for gathering/maintaining contact information, and for acting as the maintenance liaison to the NTSB (or foreign equivalent) and FAA.
 - (a) These duties may be delegated to the Director of Quality Assurance.
 - 1.3.2 The Director of Maintenance may act as Risk Management Representative. Refer to the Risk Management Representative/Director of Maintenance responsibilities at the end of this section.
 - 1.3.3 The Director of Maintenance is responsible to the General Manager.
- 1.4 Director of Operations
 - 1.4.1 The Director of Operations is primarily responsible for the overall response effort, including;
 - (a) Arranging post accident/incident drug and alcohol testing in accordance with the Drug and Alcohol Program;
 - (b) Assigning and briefing personnel;
 - (c) Providing resources
 - (d) Performing internal and external notifications;
 - (e) Developing emergency-specific plans; and
 - (f) Evaluating the effectiveness of emergency response.
- 1.5 Manager of Dispatch (135)
 - 1.5.1 The Manager of Dispatch is primarily responsible for providing resources and performing internal and external notifications.
 - 1.5.2 The Manager of Dispatch is responsible to the Director of Operations.

1.6 Director of Quality Assurance

- 1.6.1 The Director of Quality Assurance is primarily responsible for obtaining/quarantining records and acting as maintenance/inspection liaison to the NTSB (or foreign equivalent) and FAA.
- 1.6.2 The Director of Quality Assurance is responsible to the General Manager.
- 1.7 Director of Safety
 - 1.7.1 The Director of Safety is primarily responsible for:
 - (a) Determining whether or not to treat a given situation as an emergency;
 - (b) Notifying key personnel and agencies as described in this manual;
 - (c) Coordinating and directing all Company emergency response activities, including activation of the EOC and implementation of the Family Assistance Plan, and contracting with third parties, as described this manual;
 - (d) Ensuring compliance with all applicable Company, FAA, and NTSB policies, guidelines, and regulations;
 - (e) Ensuring contact information, contained in the bulletins section of this manual, is accurate and up to date;
 - (f) Reviewing this manual and making any changes required to keep procedures up to date;
 - (g) Providing necessary resources, as specified in this manual, including equipment, personnel and funds;
 - (h) Briefing assigned personnel on a continuing basis;
 - (i) Performing internal and external notifications;
 - (j) Acting as Company liaison to NTSB (or foreign equivalent) and FAA;
 - (k) Developing emergency-specific plans; and
 - (I) Ensuring the training requirements contained in this manual are met.
 - 1.7.2 The Director of Safety is responsible to the CEO/President.
- 1.8 Dispatch Supervisor
 - 1.8.1 The Dispatch Supervisor is primarily responsible for the initial report, verifying information, notifying management, obtaining key information, and fielding incoming calls.
 - 1.8.2 The Dispatch Supervisor reports administratively to the Manager of Dispatch and to both the Director of Safety and Director of Operations for EOC and Family Assistance Plan duties.

- 1.9 Family Member Liaison
 - 1.9.1 The Family Member Liaison is primarily responsible for coordinating Company and thirdparty assistance to the family members of victims.
 - 1.9.2 The Family Member Liaison is responsible to the Family Support Services Representative.
- 1.10 Family Member Notifier
 - 1.10.1 The Family Support Services Representative may assume these responsibilities, appoint individuals, or contract with an outside organization, such as the American Red Cross (ARC).
 - 1.10.2 Family Member Notifier responsibilities include notifying family members of their loved one's involvement in an aircraft accident/incident, providing details to family members as released by the Public Relations Representative, and for connecting family members with their designated Family Member Liaison.
 - 1.10.3 The Family Member Notifier(s) is responsible to the Family Support Services Representative.
- 1.11 Family Support Services Representative
 - 1.11.1 The Family Support Services Representative is primarily responsible for providing for family members, assigning personnel, and providing for the psychological welfare of family members and personnel involved.
 - 1.11.2 The Family Support Services Representative is responsible to the Director of Safety.
- 1.12 Legal Representative
 - 1.12.1 The President, General Manager and Director of Operations will evaluate the emergency at hand and determine the appropriate legal representative to be used.
 - 1.12.2 The Legal Representative is responsible for providing legal assistance to all Company personnel involved in emergency response.
 - (a) The General Manager, Director of Operations and Director of Safety must be able to contact the Legal Representative at all times for the duration of the emergency to facilitate timely legal assistance within the Company, as well as inquiries from outside counsel.
 - 1.12.3 The Legal Representative may wish to contact additional support counsel for FAA actions and aviation law, and EPA action and environmental law.
 - 1.12.4 The Legal Representative is responsible to the President.
- 1.13 On-Site Response Team Leader
 - 1.13.1 The On-Site Response Team Leader is primarily responsible for the on-site response effort, including:
 - (a) Participating in investigations;
 - (b) Allocating resources;
 - (c) Supporting family members; and
 - (d) Communicating with the Company.
 - 1.13.2 The On-Site Response Team Leader is responsible to the Director of Safety.

1.14 Public Relations Representative

- 1.14.1 The Public Relations Representative is primarily responsible for all formal Company statements, including applicable information contained on the Company website.
- 1.14.2 The Public Relations Representative is responsible to the President.
- 1.15 Risk Management Representative or Director of Maintenance
 - 1.15.1 The Risk Management Representative is primarily responsible for damage mitigation in conjunction with the insurer, including:
 - (a) Coordinating the movement, storage, and release of wreckage or debris with controlling agencies, On-Site Response Team members, and the Company insurer;
 - (b) Providing technical and logistical assistance to personnel and agencies involved in the cleanup of toxic spills (i.e., aircraft fuel, hydraulic fluid, battery acid, metals, etc.) and the disposal of hazardous materials; and
 - (c) Coordinating any quick-settlement provisions with insurer.
 - 1.15.2 The Risk Management Representative responsible to the General Manager.
 - 1.15.3 The Risk Management Representative may work with a risk management consultant contacted by the Director of Safety.

2. TRAINING

(Ref: IOSA ORG 4.1.13)

- 2.1 Initial Training
 - 2.1.1 Initial approval of this manual, by senior management, is contingent upon successful completion of a tabletop exercise with all key-role personnel (as described below).
- 2.2 Annual Training
 - 2.2.1 Training shall be conducted annually for all key-role personnel in the form of a tabletop exercise (as described below).
 - 2.2.2 In addition, all personnel assigned key roles will receive additional annual training on the proper execution of their roles.
 - 2.2.3 Records of annual training results will be maintained by the Director of Safety.
- 2.3 Additional Training
 - 2.3.1 Refer to Chapter 6, Family Assistance Plan for additional topic-specific training requirements.

3. TABLE TOP EXERCISE

(Ref: IOSA ORG 4.1.14)

- 3.1 Purpose
 - 3.1.1 The Director of Safety shall ensure the Kalitta Charters Emergency Response Manual (ERM) is rehearsed annually in the form of a table top exercise. The purpose of the table top exercise is to familiarize Kalitta Charters personnel with responsibilities, procedures, and the use of checklists that are developed to deal with the different incidents or accidents that may arise. This table top exercise must be performed twice a year, 1 day/1 night drill.
 - 3.1.2 In addition, annual tabletop exercises ensure all training, equipment, and facilities are functional and potentially expose any deficiencies in the Emergency Response Plan.
- 3.2 Scope
 - 3.2.1 The table top exercise plan will be based on any flight or ground-related incident/accident and will be executed by the applicable departments in a real-time scenario.
- 3.3 Results

4.

3.3.1 The results of each exercise will be documented along with any corrective actions necessary to correct deficiencies found during the exercise.

INTERNAL EVALUATION PROGRAM (IEP)

- (Ref: IOSA ORG 4.1.14)
- 4.1 Tabletop Exercise Results
 - 4.1.1 The Director of Operations is responsible for ensuring that the results of all tabletop exercises are documented and that the documentation is maintained and made available to internal auditors.
 - 4.1.2 The Director of Safety is responsible for ensuring all revisions made to this manual, (as a result of any tabletop exercise) are made through the formal revision process described in the Introduction section of this manual.
- 4.2 Internal Evaluation
 - 4.2.1 The suitability of the contents of this manual, along with (all associated training activities) are periodically assessed through the formal Internal Evaluation Program (IEP), as described in Chapter 12 of the Safety Manual

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CHAPTER 3: ADMINISTRATION

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EMERGENCY RESPONSE MANUAL CHAPTER 4: AIRCRAFT ACCIDENTS/INCIDENTS

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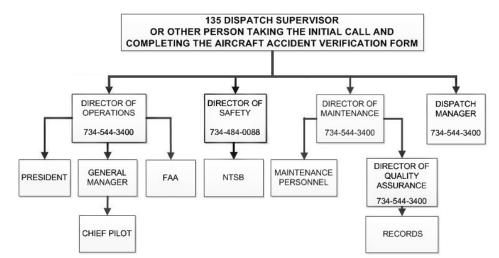
1. **DEFINITIONS**

- 1.1 Aircraft Accident
 - 1.1.1 As defined by the NTSB, an aircraft accident is an occurrence associated with the operation of an aircraft, which takes place between the time any person boards the aircraft with the intention of flight and all such persons have disembarked, in which any person suffers death or serious injury, or in which the aircraft receives substantial damage.
- 1.2 Aircraft Incident
 - 1.2.1 As defined by the NTSB, an aircraft incident is an occurrence other than an accident, associated with the operation of an aircraft, which affects or could affect the safety of operations.
- 1.3 Family Member
 - 1.3.1 Today's family often does not have traditional boundaries. Any definition of "family member" will be evaluated on a case-by-case basis, taking into consideration that many individuals consider themselves the family of a victim, even though the law does not formally recognize the relationship. This would be the case for a fiancée or long-time companion.
- 1.4 Fatal Injury
 - 1.4.1 As defined by the NTSB, a fatal injury is any injury, which results in death within 30 days of an aircraft accident.
- 1.5 Serious Injury
 - 1.5.1 As defined by the NTSB, a serious injury is one that requires hospitalization for more than 48 hours or includes fracture of a bone, severe hemorrhage, nerve or muscle damage, and/or second or third degree burns.
- 1.6 Substantial Damage
 - 1.6.1 As defined by the NTSB, substantial damage is any damage or failure, which adversely affects the structural strength, performance, or flight characteristics of the aircraft and which would normally require major repair or replacement of the affected component.
- 1.7 Crash Scale 1
 - 1.7.1 As defined by the current NTSB Federal Family Assistance Plan for Aviation Disasters, a Crash Scale 1 is an aviation crash that involves 100 or fewer passengers and crew who are either fatalities, or require medical assistance.

2. INITIAL NOTIFICATION AND RESPONSE

- 2.1 Initial Company Notification
 - 2.1.1 How Kalitta Charters is notified of an aircraft emergency depends upon a variety of factors, including:
 - (a) Emergency type (threat, incident, accident, injury, death, etc.);
 - (b) Emergency location (airport, in-flight, domestic, international, etc.); and
 - (c) Personnel and equipment involved.
 - 2.1.2 If an aircraft emergency occurs at a controlled airport (in-flight or on the ground), FAA control tower personnel typically activate emergency services and should notify Kalitta Charters 135 Dispatch personnel.
 - 2.1.3 If the event is external to a controlled airport, an eyewitness may call 911, causing its communications center to dispatch police, fire, and EMS units to the scene, and could result in a delayed notification to the Company.
 - 2.1.4 Keep in mind we may receive numerous calls from a variety of sources, including the flight crew, in an attempt either to notify Kalitta Charters of an aircraft accident or incident, or to solicit information about an aircraft emergency.
 - 2.1.5 In addition, calls may come in on one of the main business lines to the Operations.
- 2.2 Initial Company Response
 - 2.2.1 How Kalitta Charter's initial responder handles these calls and forwards information is extremely important.
 - (a) Calls taken during normal business hours should be routed to either the Director of Operations or Director of Safety.
 - (b) Calls taken during evening shifts should be routed to the Dispatch Supervisor.
 - (c) Refer to the Emergency Action Plan if a call involves threats of sabotage or a bomb threat.
 - (d) Refer to Chapter 8, Personnel Safety Abroad, if an incoming call involves conditions threatening the safety of personnel stationed or traveling abroad.
 - 2.2.2 The person taking the call begins the internal notification process by forwarding the call as detailed above.
 - 2.2.3 The person to whom the call was routed is responsible for confirming the information received by completing the Aircraft Accident Verification Form, found in Chapter 9, and for forwarding that completed form immediately to the Director of Safety, the Director of Operations, the Director Maintenance, and the Director of Quality Assurance.
 - (a) Refer to the Communication Chart of the following page.
 - 2.2.4 The Dispatch Supervisor is responsible for notifying the Dispatch Manager 135 (DM).
 - (a) The Dispatch Supervisor (DS) is responsible for immediately obtaining a copy of the crewmember/passenger/patient/supernumerary manifest and forwarding it to the Director of Safety and Director of Operations.

- (b) It is extremely important that information is complete with follow-up telephone numbers. Be as accurate as possible and avoid assumptions.
- 2.2.5 Once notified, the Director of Safety is responsible for contacting on-site authorities for information and names of key personnel (police, hospital(s), coroner, NTSB, FAA, etc.), and for verifying the site is secured.
 - (a) The Director of Safety will also provide on-site authorities with the names of crewmembers/passenger/patient/supernumerary from the latest manifest obtained.
- 2.2.6 The Director of Operations, Director of Safety, and Director of Maintenance are responsible for subsequent notifications as shown in the Communications Chart below:



COMMUNICATIONS CHART

- 2.2.7 Once initial notifications are made, the Dispatch Supervisor should notify remaining Operation personnel, including the Dispatch Manager 135 and Med Flight Coordinator.
- 2.2.8 The Director of Quality Assurance is responsible for quarantining all maintenance records related to the incident/accident.

- 2.3.1 The Director of Safety or the Director of Operations is responsible for instructing the Dispatch Supervisor how to respond to subsequent calls.
 - (a) The Dispatch Supervisor is responsible for handling calls as instructed by the Director of Safety or the Director of Operations and for recording calls using the Communication Log Form or the Emergency Message Form, found in Chapter 9.
 - The Communication Log Form is used to record all incoming and outgoing (i) telephone calls related to the aircraft accident/incident.
 - (ii) The Emergency Message Form is used to record incoming telephone calls referred to persons inside or outside the Company.
 - (b) Once the EOC is activated, the Public Relations Representative will provide a written statement.
 - (c) There may be legal liability associated with improper or premature statements to individuals outside the Company. Let the Director of Safety and Director of Operations direct communications efforts.
- Subsequent Actions 2.4

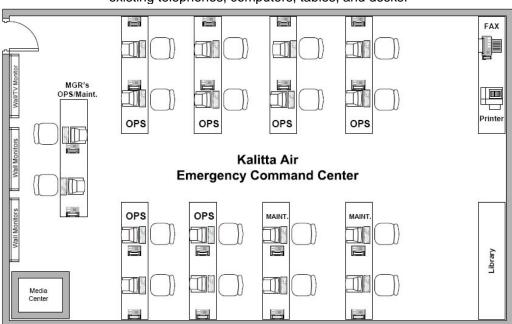
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- After obtaining all available information, the Director of Safety is responsible for 2.4.1 determining if an emergency exists and, if an emergency does exist, activating the Emergency Operations Center (EOC) with coordination of the Director of Operations.
 - (a) Refer to the Activating the Emergency Operations Center (EOC) section in this chapter for details.
- The Dispatch Manager 135, Director of Maintenance, and Director of Quality 2.4.2 Assurance should brief their personnel and ensure their managers make all necessary changes to their schedules (flight, crew scheduling, maintenance planning, etc.).
 - (a) The Dispatch Manager 135, Director of Maintenance, and Director of Quality Assurance will remind their personnel not to discuss the incident outside the Company.
- 2.4.3 The Chief Pilot will immediately contact the fuel vendor, used to fuel the aircraft last, and inform them of the accident so they can verify their fuel is not contaminated and will not jeopardize other aircraft.
- 2.4.4 The Chief Pilot will remind personnel not to discuss the incident outside the Company.
- 2.4.5 The Director of Operations is responsible for required drug and alcohol testing of all applicable flight crewmembers in compliance with the Drug and Alcohol Program.
- 2.4.6 The Director of Quality Assurance will quarantine records as defined in the Gathering and Securing Information, Maintenance Documents and Records section of this manual.
- 2.5 Liaison Responsibilities
 - 2.5.1 The Director of Safety or Director of Operations, or designee, will serve as Company liaison to the NTSB and FAA for all flight operations matters.
 - 2.5.2 The Director of Maintenance or Director of Quality Assurance, or designee, will serve as maintenance/inspection liaison to the NTSB and FAA for all maintenance issues.

3. ACTIVATING THE EMERGENCY OPERATIONS CENTER (EOC)

- (Ref: IOSA ORG 4.1.16, 4.1.17 and 4.1.18)
- 3.1 Once the Director of Safety has determined an emergency exists and has notified the Director of Operations, Director of Maintenance, and Director of Quality Assurance, he will determine if the EOC should be activated.
 - 3.1.1 The Director of Safety may elect to partially, or fully, activate the EOC, depending on the nature and extent of the emergency.
 - 3.1.2 The EOC may be physically located in the KC Engine Turbine building or in the Simulator building (shown below), as determined by the Director of Safety and/or Director of Operations.



A class room on the second floor is designated and includes existing telephones, computers, tables, and desks.

- 3.1.3 If an event is of such magnitude that the training building is not able to be utilized, then arrangements have been made to transfer to the Oscoda maintenance facility. This will be accomplished by air and land travel.
- 3.2 It is the responsibility of the Director of Safety, in conjunction with the Director of Operations and the Dispatch Manager 135 to assign and brief all required EOC personnel as soon as possible.

3.2.1 Refer to the Personnel section of the chapter for details.

- 3.3 As a minimum, when the EOC is active, the Director of Safety, an Operations Representative (typically the Dispatch Supervisor) and a Public Relations Representative should be available to each other at all times.
- 3.4 In addition, the Director of Safety, will ensure all personnel assigned to the EOC have a current copy of this manual and know to follow the procedures contained herein.
- 3.5 The Director of Safety and Director of Operations will ensure all personnel assigned to the EOC have the support and resources necessary to carry out their duties effectively.
- 3.6 The Director of Operations is responsible for notifying all EOC personnel of the cost code(s) to assign to all expenses related to the EOC.

4. REPORTING REQUIREMENTS

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- 4.1 Aircraft Accident/Incident Reporting (Ref: IOSA ORG 4.1.10)
 - The Director of Safety is tasked with reporting an aircraft accident or incident to 4.1.1 appropriate agencies. Reporting requirements are based on the type of flight and type of emergency and include:
 - (a) Reporting an aircraft accident or incident to the NTSB using Form 6120.1, found in Chapter 9, per the requirements of 49 CFR Part 830 - Notification and Reporting of Aircraft Accidents or Incidents and Overdue Aircraft, and Preservation of Aircraft Wreckage, Mail, Cargo, and Records.
 - Refer to Chapter 6 in the Safety Manual, Event Log section for a complete list of aircraft events reportable to the NTSB, FAA, military, Med Flight and Company.
 - (b) Reporting an aircraft "Crash Scale 1" to the NTSB at (202) 314-6290 and notifying the Department of State (DOS) per the NTSB Federal Family Assistance Plan for Aviation Disasters, found in Appendix A.
 - (i) Refer to Chapter 6, Family Assistance Plan, for detailed information.
 - (c) Notifying the insurer of all aircraft accident or incident details as known, including the names of crewmembers/ passengers/patients/med flight/supernumeraries and cargo onboard.

NOTE:

Refer to the AMC Reporting - All Certificate Operations section for additional reporting requirements delegated to the Dispatch Manager 135.

- 4.2 **Emergency Authority Reporting**
 - Whenever emergency authority is exercised, the PIC, or appropriate management 4.2.1 personnel (Director of Operations, Chief Pilot, the Dispatch Manager 135, Dispatch Supervisor, etc.), shall keep the appropriate communication facility fully informed of the progress of the flight.
 - 4.2.2 If a Company employee declared the emergency, he/she shall send a written report of any deviation, through the Director of Operations, to the FAA Administrator within 10 days after the flight is completed or, in the case of operations outside the U.S., upon return to the home base, when applicable.
- 4.3 Event Log Reporting
 - 4.3.1 Crewmembers shall complete and submit an Event Log whenever a reportable event occurs.
 - (a) Refer to the OM, Chapter 17, Safety Department Reporting Issues and Inspections, for information regarding submitting an Event Log.
 - (b) Refer to Chapter 6 in the Safety Manual, Event Log section, for detailed information regarding the Event Log reporting process.
 - (c) The Event Log Form can be accessed online from the Kalitta Charters intranet, "Safety Dept." page.
 - 4.3.2 Refer to the OM, for additional crewmember reporting requirements.

4.4 AMC Reporting – All Certificate Operations

4.4.1 When an aircraft is involved in an accident or incident, whether on a DOD mission or not, the Dispatch Manager 135 will notify the contact listed below. Accident information should be provided within the next business day by the most expeditious means available. Fatal or otherwise serious accident information is forwarded to the Commercial Airlift Review Board (CARB) for review in accordance with public law.

HQ AMC/A3B Scott AFB, Illinois (618) 229-4801 or 4343

- 4.4.2 The following information is requested by AMC for all accident reports:
 - (a) Carrier and trip number;
 - (b) Aircraft type and number;
 - (c) Date and time of the accident;
 - (d) Last point of departure and point of intended landing of the aircraft;
 - (e) Nature of the accident and the extent of damage to the aircraft so far as is known;
 - (f) Total number of crewmembers passengers on board;
 - (g) Number of injured and fatalities aboard the aircraft; and
 - (h) Condition of baggage or government-owned material, if any, on board.

NOTE:

Accidents and incidents are defined in 49 CFR, Part 830. Incidents that occur on military charters must be reported in accordance with the following instructions. Since the classification of events can change between the accident and incident definition as additional facts are learned, KC must keep HQ AMC/A3B informed of all mishaps that occur on certificate operations that have the potential to fall into the accident realm.

- 4.4.3 In the event an aircraft operating an AMC mission is illuminated or "spotlighted", is fired upon in the air or on the ground, or is the recipient of any hostile action (potential or realized), the following steps shall be taken in accordance with the AMC contract:
 - (a) The crew shall note the date, time and, approximate area from which the event originated and immediately give that information to the ATC agency.
 - (b) In addition, upon landing at the first airfield or airbase with a US military presence, the crew shall notify the base operations center of the occurrence, complete and submit a Company Event Log, contact the Dispatch Supervisor (so that the Company can fulfill contractual reporting requirements), and contact the Director of Safety.

4.5 AMC Reporting – Military Charter Missions

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4.5.1 When an aircraft is involved in an accident or incident, in conduct of a military charter mission, the Dispatch Manager 135 will transmit the report information (described in the previous section) by the most expeditious means available to:



4.5.2 Within the next business day, notification must also be made by the Director of Operations to both the following:

> Administrative Contracting Officer/Chief International Airlift Management Branch USTRANSCOM-TCAQ, Scott AFB, IL Telephone (618) 220-6414

HQ AMC/A3B Scott AFB, Illinois (618) 229-4801 or 4343

- Reporting Cargo Loss To Customers 4.6
 - 4.6.1 The Dispatch Manager 135 is also responsible for reporting potential/known cargo loss to all customers in accordance with contractual requirements.

- 4.7 Maintenance/Inspection Reporting
 - 4.7.1 The Director of Maintenance should notify airframe, engine, and avionics manufacturers of the aircraft accident or incident, and obtain contact information for future communication.
 - 4.7.2 The Director of Quality Control is responsible for submitting Service Difficulty Reports to the FAA in compliance with 14 CFR 135.415.
 - (a) Service Difficulty Reports are submitted to the Federal Aviation Administration in the event of a failure, malfunction, or defect of certain aircraft systems/components during flight and are generally of a type which may endanger the safe operation of an aircraft.
 - (b) The Service Difficulty Report must be initiated even if all applicable information is not available. Supplemental reports can then be filed to close the item out.
 - (c) Each report will cover each 24-hour period, beginning at 0900 local time of each day, and ending at 0900 local time of the next day.
 - (d) Each report of occurrences during a 24-hour period shall be submitted within the next 96 hours, except that a report due on Saturday or Sunday may be submitted the following Monday, and a report due on a holiday may be submitted on the next work day.
 - (e) All Service Difficulty Reports (SDR) are submitted to the FAA by completing the submission form on the FAA website: http://forms.faa.gov/forms/faa8070-1.pdf. The FAA Inspector (PMI) or (PAI) assigned to KC shall receive a copy of each report submitted.
 - (f) Refer to the Maintenance Manual (MM) for additional information.

5. CONDUCTING REGULAR BUSINESS

- 5.1 At the time of the emergency, the Director of Safety and Director of Operations, in conjunction with the General Manager and President, must decide whether to continue business-as-usual, or stand down some, or all, operations.
- 5.2 This decision will depend on the nature and location of the emergency, as well as what operations may be affected.
- 5.3 The Director of Operations is responsible for notifying all affected employees and facilities of changes to the business schedule.

DISPATCHING PERSONNEL TO THE SCENE

- 5.4 The Director of Safety, Director of Operations, General Manager and President and shall determine if Company personnel should be sent to the accident/incident site.
- 5.5 These persons may be dispatched as part of the Emergency Operations Center (EOC) as an On-Site Response Team. If so, team members are tasked with specific investigative duties, which may be limited by the NTSB or foreign equivalent.
 - 5.5.1 All On-Site Response Team members should read Appendix A, Accident Investigations, which provides information about the investigation process for domestic and international aircraft accidents and incidents.
- 5.6 These On-Site Response Team members may also be assigned duties as part of the Family Assistance Plan.
 - 5.6.1 Refer to the following section for additional information.
- 5.7 The On-Site Response Team Leader will serve as Company liaison to all third parties at the scene.

6. IMPLEMENTING THE FAMILY ASSISTANCE PLAN

- 6.1 Whenever a fatality occurs, a significant numbers of persons receive injuries as the result of an aircraft accident, categorized as a "Crash Scale 1" by the NTSB, or at his discretion, the Director of Safety will implement the Family Assistance Plan.
- 6.2 The plan specifies tasks required of Company personnel in response to the needs of victims and their family members.
- 6.3 It is the responsibility of the Director of Safety, in conjunction with the Director of Operation and the Dispatch Manager 135 to assign all required personnel, and brief them as soon as possible.
- 6.4 The Director of Safety will ensure all personnel, assigned duties under the Family Assistance Plan, have a current copy of this manual and know to follow the procedures it contains.
- 6.5 The Director of Safety and Director of Operations will ensure all personnel assigned duties under the Family Assistance Plan have the support and resources necessary to carry out their duties effectively.
- 6.6 The Director of Operations is responsible for notifying all assigned personnel of the cost code(s) to apply to all expenses related to the Family Assistance Plan.
- 6.7 Refer to Appendix B, NTSB Federal Family Assistance Plan for Aviation Disasters, for additional information.
- 6.8 Refer to Chapter 6, Family Assistance Plan, for detailed information.

7. EMERGENCY OPERATIONS CENTER (EOC) RESOURCES

- 7.1 General
 - 7.1.1 The Director of Safety, Director of Operations, and the Dispatch Manager 135, are responsible for ensuring necessary resources are available to all personnel assigned to the EOC.
- 7.2 Contact Information
 - 7.2.1 Third parties should be instructed to use the numbers listed below:



7.2.2 Family members shall be instructed to use the toll-free number below:

Toll Free (800) 525-4882

- 7.3 Personnel
 - 7.3.1 Company personnel potentially involved in the EOC include:
 - (a) The Director of Safety;
 - (b) The Director of Operations;
 - (c) The Dispatch Manager 135;
 - (d) The Dispatch Supervisor (DS)
 - (e) Assigned 135 Dispatch personnel acting as Dispatch Representative(s);
 - (i) The Dispatch Supervisor shall assign and provide instruction to all assigned personnel.
 - (f) The Director of Maintenance or Director of Quality Assurance, or designee, acting as the Maintenance Representative;
 - (g) The Public Relations Representative, as assigned by the Director of Safety;
 - (h) Legal Representative, as assigned by the President or General Manager;
 - (i) The On-Site Response Team Leader, as assigned by the Director of Safety and Director of Operations
 - (j) The On-Site Response Team, as assigned by the Director of Safety, Director of Operations, and On-Site Response Team Leader;
 - (k) The Risk Management Representative, as assigned by the Director or Safety and Director of Operations; and
 - 7.3.2 The Dispatch Manager 135/Supervisor will prepare and post a duty-roster and time schedule for EOC personnel.

- 7.4 Office Equipment/Supplies
 - 7.4.1 The Dispatch Manager 135 will provide the following equipment and supplies to personnel assigned to the EOC:
 - (a) Recorded line telephone;
 - (b) Computer with internet access;
 - (c) Fax, copier, printer; and
 - (d) Basic office supplies (notepads, pens, etc.).
 - 7.4.2 In addition, he should make sure the EOC has:
 - (a) AM/FM radio;
 - (b) Television with commercial or cable /satellite reception and recording capabilities;
 - (c) Flip charts, easels, and markers;
 - (d) Bulletin board and tacks;
 - (e) Atlas and/or maps;
 - (f) Airport Facility Directory (including listings for key phone numbers);
 - (g) Food and beverage access; and
 - (h) Rest facilities.
- 7.5 Checklists and Forms
 - 7.5.1 The checklists, contained in Chapter 1, provide quick reference to required response actions and direct personnel to forms and applicable manual content.
 - 7.5.2 The flow and actions contained in checklists may not exactly fit the situation at hand and, therefore, are to be used as guides and followed as closely as possible.
- 7.6 On-Site Response Team Kit
 - 7.6.1 The On-Site Response Team Kit contains basic emergency response equipment required by the On-Site Response Team.
 - 7.6.2 The Safety Department is responsible for maintaining the On-Site Response Team Kit.
 - 7.6.3 The Director of Safety is Responsible for providing the On-Site Response Team Leader with the kit.
 - (a) The On-Site Response Team Leader is responsible for verifying kit contents, prior to dispatch, and for ensuring the kit arrives on-site.
 - (b) The Safety Department is responsible for inspecting kit contents quarterly and restocking items as necessary. Refer to the inventory list on the following page.

EMERGENCY RESPONSE MANUAL CHAPTER 4: AIRCRAFT ACCIDENTS/INCIDENTS

ITEM	QUANTITY
2 cell D-type flashlights	3 ea
4 cell packs alkeline D-cell batteries (verify dates)	3 ea
3 or 5-watt citizens band walkie-talkies	Optional
Sets of alkeline batteries for each walkie-talkie (verify dates)	Optional
Umbrella (no Company logos)	2 ea
Digital camera with charger and data transfer cable	1 ea
Disposable cameras (verify dates)	6 rolls
Micro-cassette recorder with tapes	1 ea
Sets of batteries for recorder (verify dates)	2 ea
First aid kit	1 ea
Steno pads	6 ea
#2 pencils (sharpened)	1 box
Ball-point pen (blue)	1 box
Blood borne pathogens protection kits	6 ea
Current copy of this manual	1 ea
Company laptop computer with charger and data transfer cable	1 ea

11. GATHERING AND SECURING INFORMATION

- 11.1. Flight Records
 - 11.1.1. Whenever an aircraft accident/incident is reported, the Dispatch Supervisor shall immediately obtain accurate key flight information and forward that information in a timely manner to the Director of Safety and Director of Operations. Copies will be marked as such, and time received noted on the document.
 - 11.1.2. Key information includes:
 - (a) A crew/passenger/patient/med flight/supernumerary manifest;
 - (b) A cargo manifest, including any hazardous materials onboard;
 - (c) A copy of the flight release/flight plan, including weather and DMI listings;
 - (d) A copy of the Permit Packet (Refer to the Dispatch Manual (DM) for details);
 - (e) A copy of the performance data used;
 - (f) A copy of the Trip Checklist used;
 - (g) A copy of the fuel slip; and
 - (h) A copy of the Weight and Balance Form.
- 11.2. Maintenance Documents and Records
 - 11.2.1. Concurrently, NTSB/FAA officials may request that all documents and records pertaining to the aircraft be secured.
 - 11.2.2. The Director of Quality Assurance is responsible for ensuring all such documents and records are gathered and secured (under lock-and-key), including:
 - (a) All technical manuals and handbooks applicable to the accident or aircraft involved;
 - (b) Manufacturers' maintenance manuals;
 - (c) All maintenance manuals available to the crew onboard the aircraft;
 - (d) Irregularity reports for 30 days preceding the accident or incident;
 - (e) Pre-flight inspection records;
 - (f) Aircraft log pages;
 - (g) Maintenance repair sheets; and
 - (h) Radio and instrument inventory (list of components, when installed and last checked).
- 11.3. Human Resource Records
 - 11.3.1. The Chief Pilot and Manager of Human Resources shall gather and make available any records relating to crewmember/supernumerary contact information, including next of kin, which can be legally released.

- 11.4. Flight Department Documents and Records
 - 11.4.1. The Chief Pilot should gather and make available any documents and records relating to flight operations, including:
 - (a) All flight operations manuals available to the crew onboard the aircraft;
 - (b) All software and data available to the crew onboard the aircraft;
 - (c) Most recent medical exams of all flight crewmembers; and
 - (d) Flight training records for all flight crewmembers.

11.5. Flight Crew Histories

- 11.5.1. The Chief Pilot should briefly outline each crewmember's record as a pilot with the Company, previous experience, military experience, years in his/her current position, and latest flight check.
- 11.6. MedFlight
 - 11.6.1. Program Director will contact the Associate Program Director upon being contacted by the Communication Center in the event of an emergency. At this time the Program Director may delegate help in contacting the following individuals: Kalitta MedFlight Adult Medical Director, Neonatal/Pediatric Medical Director, Chief Flight Nurse and MedFlight Risk Manager. These steps are extremely important and should occur immediately.
 - 11.6.2. The Program Director, Associate Program Director, Chief Flight Nurse and MedFlight Risk Manager will proceed to either the Emergency Operations Center or to the MedFlight Department to further assist in carrying out their assigned duties.
 - 11.6.3. The Program Director, Associate Program Director, Chief Flight Nurse and MedFlight Risk Manager will work collaboratively to collect all pertinent patient care records, including most recent available History & Physical exam (H&P), MedFlight Medical History Form or any other available patient information. Once all necessary patient information is gathered, it should be coordinated with responding EMS/Fire Rescue and/or the receiving facility for continuity of patient care.
 - 11.6.4. The Program Director or designee will need to notify the receiving facility that was pre-arranged for patient admission prior to the aircraft accident/incident. Only necessary information should be shared with outside facilities. For Example, The patient has been diverted to another facility and they should no longer expect this patient admission.
 - 11.6.5. The Program Director or designee will notify the Kalitta MedFlight customer who arranged for transport of the patient, and provide them with the current status of the patient.
 - 11.6.6. The Program Director or Associate Program Director will work together with Human Resources in making the necessary calls to notify the patient's next of kin, if applicable.
 - 11.6.7. The Program Director will assign the Chief Flight Nurse or designee to complete all required paperwork concerning the patient per Kalitta MedFlight Protocol. The patient's paperwork can be found on the MedFlight Google site in the Document Warehouse under Transport Paperwork.

- 11.6.8. The Program Director, Associate Program Director along with the Chief Flight Nurse and MedFlight Risk Manager will compile and coordinate with the Director of Safety & Flight Standards all applicable company paperwork.
- 11.6.9. The MedFlight Administrative team comprising of the Program Director, Associate Program Director, Adult Medical Director, Neonatal/Pediatric Medical Director, Chief Flight Nurse and MedFlight Risk Manager will review the Emergency Response Program on an annual basis. All policies and procedures will be reviewed and revised as needed. Accidents/Incidents will also be reviewed at our Company QM Meetings and followed to loop closure.

11.7. Fuel Records

- 11.7.1. The Chief Pilot should obtain fueling records from the last fuel vendor used to fuel the aircraft.
- 11.8. Document and Records Verification
 - 11.8.1. The Chief Pilot should verify all documents and records are properly secured.
- 11.9. Contact Information
 - 11.9.1. The Director of Operations should, on a continuing basis, collect and maintain the locations and telephone numbers of all fatally injured victims, survivors, on-site response personnel, and other key-role personnel on-site from the Director of Safety, the Family Support Services Representative, and EOC personnel.

12. EMERGENCY OPERATIONS CENTER (EOC) COMMUNICATIONS

- 12.1. Receiving and Routing Calls
 - 12.1.1. In addition to the call scripts found in Chapter 2, the Public Relations Representative should brief EOC personnel, as soon as possible, on how to respond to incoming calls via a written statement.
 - 12.1.2. Incoming calls should be routed as follows:
 - (a) News inquiries are routed to the Public Relations Representative;
 - (b) Inquiries from family members and friends of victims are routed to the Family Support Services Representative or individual(s) designed by the Family Support Services Representative;
 - (i) Refer to Chapter 6, Family Assistance Plan, for additional information.
 - (c) NTSB, FAA, or other agency calls are routed to the Director of Safety or Director of Operations.
 - 12.1.3. All telephone communications should be held on recorded Dispatch lines and all information recorded on the Communications Log Form, found in Chapter 9.
 - 12.1.4. Routing calls properly is a critical function. Misinformation can hurt Kalitta Charters, the crew/passengers/patient/med flight and their families, and potentially have legal implications.
 - 12.1.5. If EOC personnel are unable to route a calls as specified above, they should take accurate messages using the Emergency Message Form, found in Chapter 9, and forward those messages in a timely manner.
 - (a) EOC personnel should **NOT** discuss with anyone (inside or outside the Company) the nature of any calls received and/or messages taken.
 - 12.1.6. Under no circumstances, should EOC personnel release details of the emergency to any third party without prior authorization from the Director of Safety, Director of Operations, or Public Relations Representative.
 - 12.1.7. Communications sent and received by any other means (which may include email, SMS, text message, VOIP (such as Skype) or a social networking site) should be printed, if possible, or recorded on the Communications Log Form.
 - 12.1.8. Family members may come to the office. If this occurs, any available human resources representative should immediately meet with them. If no human resources personnel are available, the Dispatch Supervisor will meet with them.
 - (a) The utmost compassion should be exercised; however, it is inappropriate to permit family member's access to the EOC.

- 12.2. Press Releases and Updates
 - 12.2.1. The Publications Relations Representative is responsible for:
 - (a) Ensuring that all written and oral communications are factual and represent the Company's position fairly, completely, and in compliance with any NTSB or other controlling agency restrictions.
 - (b) Developing and implementing a communications strategy that is unique to the situation will help to ensure the Company and public are briefed frequently on the latest developments.
 - (i) This includes preparing specific communication methods and model scripts, which utilize multiple channels of communication (i.e., news media, Company memos, email, internet, intranet, etc.).
 - (c) Continuing to monitor the situation as it develops, and providing updates as necessary to the media, the Company, and other outside agencies as required.
 - (d) Ensuring that no information leaves the EOC until approved by the Director of Safety or Director of Operations.
- 12.3. Internal and On-Site Status Reports
 - 12.3.1. Communication among all key-role personnel is crucial to effective emergency response. In addition to the specific reporting requirements detailed in this manual, and contained in the checklists found in Chapter 1, top management, in conjunction with the Public Relations Representative, should regularly update all personnel of known facts.
 - 12.3.2. The Director of Safety is responsible for:
 - (a) Maintaining a status board, visible to all EOC personnel, of all EOC activities;
 - (b) Maintaining a diary/log of all response events; and
 - (c) Briefing senior management and EOC personnel on a regular basis of emergency response activities.
 - 12.3.3. The Dispatch Representative, or Dispatch Supervisor, is responsible for completing the Communications Log Form found in Chapter 9, for ensuring all communications are recorded properly, and for ensuring information is available to other EOC personnel.
 - 12.3.4. The On-Site Response Team Leader is responsible for providing daily updates/reports to the Director of Safety and Director of Operations on all activities.
 - 12.3.5. The Risk Management Representative is responsible for keeping Director of Safety and Legal Representative informed of all activities related to wreckage disposition and environmental cleanup.
 - 12.3.6. The Dispatch Manager 135 is responsible for arranging for additional telephone lines required to handle the emergency, including the recording of those lines as necessary.

13. THE ON-SITE RESPONSE TEAM

- 13.1. Purpose
 - 13.1.1. The purpose of the On-Site Response Team is to represent Company interests at the accident site, work to protect Company assets, including personnel onboard, aircraft, equipment, and cargo, and report to management on the status of all on-site activities.
 - 13.1.2. Refer to Appendix A, Accident Investigations, for an overview of the investigation process for both domestic and international aircraft accidents.
 - (a) Strict limits are placed on Company personnel participating in an investigation with regard to release of information and access to the accident site.
- 13.2. Pre-Dispatch Activities
 - 13.2.1. Whenever the Director of Safety and Director of Operations, in conjunction with top management, decide to send an On-Site Response Team to the site of an aircraft accident/incident, the following activities will take place prior to dispatch:
 - (a) The Director of Safety, in conjunction with the Director of Operations and President, will appoint an On-Site Response Team Leader and, with his/her assistance, select additional team members based on each individual's position, experience, language and interpersonal skills, aircraft technical knowledge, etc., along with currency of vaccination/immunization and passport records;
 - (b) The Director of Safety, in conjunction with the Director of Operations, General Manager and President, will ensure On-Site Response Team members have the funds and other resources necessary to perform all on-site activities, including those related to the Family Assistance Plan, found in Chapter 6.
 - (c) The On-Site Response Team Leader will arrange for the travel, accommodations and expenses (including necessary cash advances) for all team members in conjunction with travel and finance personnel.
 - (d) The On-Site Response Team Leader will verify the contents of the Emergency Response Kit and instruct team members to prepare a list of items to include in their individual response kits, including, appropriate clothing, Personal Protection Equipment (PPE), documents and certificates, and basic first aid items (refer to the Individual Equipment Recommendations section in this chapter).
 - (e) The On-Site Response Team Leader will ensure team members are briefed on the on-site rendezvous point, travel arrangements, lodging, and the facts of the accident/incident as currently known.
- 13.3. On-Site Activities
 - 13.3.1. Typically, local emergency response services will reach the scene of the accident long before the Company On-Site Response Team arrives. Injured parties will have been sent to a local hospital(s) and, if the accident results in fatalities, a medical examiner, or coroner, will have been dispatched.
 - 13.3.2. In addition, emergency response services will have set up a security zone (much like a crime scene barrier) around the accident site to prevent unauthorized entry. Wreckage will not be moved without authorization from an NTSB investigator (in the U.S.), except to access injured parties.
 - 13.3.3. The NTSB (or equivalent) investigation cannot begin before the NTSB investigation team arrives, the interim NTSB representative has discretionary authority to move the wreckage if immediate action is needed.

- 13.3.4. When the On-Site Response Team arrives, the On-Site Response Team Leader should identify all team members to all officials at the scene, stay fully aware of all activities at the scene, and relay current information to team members, the Director of Safety, and the Public Relations Representative.
- 13.3.5. As much as is reasonably possible (to preclude communication failure), all communications between the Company and the On-Site Response Team should remain between the Director of Safety (or his designee) and the On-Site Response Team Leader (or his designee). In cases where this is impractical, or counterproductive, the Director of Safety and the On-Site Response Team Leader should be informed of the content of communications with others.
- 13.3.6. If the On-Site Response Team arrives at the scene prior to the NTSB or FAA, the On-Site Response Team Leader should verify emergency response services/local law enforcement officials are protecting the accident site from unauthorized access.
- 13.3.7. If appropriate, the Risk Management Representative, will direct extensive photography of the aircraft wreckage, including the aircraft interior, the aircraft exterior, and the surrounding vicinity.
- 13.3.8. The On-Site Response Team Leader will direct team members to document and routinely update the locations and conditions of all crewmembers/passenger/patient/med flight/supernumeraries onboard using the Survivor Condition Form, found in Chapter 9.
- 13.3.9. The On-Site Response Team Leader will forward the Survivor Condition Form with each update to the Director of Safety, Director of Operations, and Family Support Services Representative.
- 13.3.10. The On-Site Team Leader will attend initial and daily NTSB, or other controlling agency, investigation briefings.
- 13.3.11. In addition, the On-Site Team Leader will verify team member appointments to various NTSB, or other controlling agency, sub-committees.
- 13.3.12. The On-Site Team Leader is responsible for all matters relating to baggage salvage, including protection, storage, and returning baggage to victims or their family members.
 - (a) The On-Site Response Team Leader should pay particular attention to the security of loose carry-on items and personal effects found at the scene. These items may be very valuable and can be easily stolen. The coroner's office will collect and retain all personal effects on/near a deceased victim.
 - (b) The On-Site Response Team Leader should collect and inventory any other items found at the accident scene; place them in bags or envelopes and lock them in a secure location.
 - (c) The On-Site Response Team Leader should release baggage and personal effects to the victims or their family members only with satisfactory proof of ownership and approval from controlling authorities and the Director of Safety.
- 13.3.13. The coroner or medical examiner has complete jurisdiction over any fatally injured victims and their personal effects until identifications are made, death certificates are signed, and victims are released to mortuaries.
 - (a) The FBI may have authority over baggage and personal items if the accident or incident is the suspected result of a crime.

- 13.3.14. In the event of fatalities, the On-Site Team Leader should contact the coroner or medical examiner and offer the Company's assistance.
- 13.3.15. Also, the On-Site Response Team Leader should log the date and time of transfer of each deceased victim from the coroner to the selected mortuary, using the Victim and Response Participant Locator Form, found in Chapter 9.
- 13.3.16. The Risk Management Representative, On-Site Response Team Leader, and insurer, are responsible for the movement, storage, and release of wreckage or debris, and for providing technical and logistical assistance to personnel and agencies involved in the cleanup of toxic spills (i.e., aircraft fuel, hydraulic fluid, battery acid, metals, etc.) and the disposal of hazardous materials.
- 13.3.17. Refer to the Family Assistance Plan, found in Chapter 6, for additional On-Site Response Team responsibilities.
- 13.3.18. The Director of Safety will verify that On-Site Response Team members are continually participating in the official investigation.
- 13.4. Individual Equipment Recommendations
 - 13.4.1. The On-Site Team Leader is responsible for developing a list of recommended items for all team members to have in their individual response kits.
 - 13.4.2. Contents will vary based on the type and location of the emergency, but may include:
 - (a) Summer or winter weight clothing;
 - (b) Rain suit;
 - (c) Steel-toe work boots;
 - (d) Work gloves;
 - (e) Latex gloves;
 - (f) Eye protection;
 - (g) Face protection (Dust masks, etc.);
 - (h) Cellular telephone (Satellite telephone);
 - (i) Flashlight/extra batteries;
 - (j) Maps of the region and accident site;
 - (k) Company credit card;
 - (I) Personal and Company identification;
 - (m) Passeport; and/or
 - (n) Certificate of vaccination CDC 731.

14. POST-EMERGENCY ACTIVITIES

- (Ref: IOSA ORG 4.1.4 and 4.1.15)
- 14.1. Director of Safety Responsibilities
 - 14.1.1. The Director of Safety, in conjunction with the Director of Operations and Family Support Services Representative will ensure the continued care of victims and their family members.
 - 14.1.2. The Director of Safety will provide a secure storage area for no less than 18 months for unclaimed baggage and personal items.
 - 14.1.3. The Director of Safety, in conjunction with the Director of Operations, will oversee the Company's ongoing review, investigation, and report of the accident.
 - 14.1.4. The Director of Safety, in conjunction with the Director of Operations, will review the procedures maintained in this manual and assess response effectiveness, revising manual content as required.
- 14.2. Risk Management Representative Responsibilities
 - 14.2.1. On a long-term basis, the Risk Management Representative, in conjunction with the insurer and others, as appropriate, will coordinate the disposition of the wreckage released by the NTSB or agency in charge.
 - 14.2.2. If the aircraft is determined to be "destroyed", the Risk Management Representative will confirm the destruction of the airframe and subsystem data plates (to prevent their future use any subsequent liability).
 - 14.2.3. In addition, the Risk Management Representative will coordinate any quick-settlement provisions with insurer.
- 14.3. Chief Pilot Responsibilities
 - 14.3.1. The Chief Pilot, in addition to others as assigned by the Director of Safety and Director of Operations, will participate in initial NTSB investigations and briefings, and attend NTSB Accident Investigation hearings, briefing senior management on all activities.
 - (a) As a result, the Chief Pilot may, with the approval of the Director of Operations and the Legal Representative, elect to perform an independent investigation, briefing senior management on all findings.
 - (b) Care must be taken not to breach NTSB regulations concerning independent investigations during an active NTSB investigation.
- 14.4. Director of Operations Responsibilities
 - 14.4.1. While the care for victims and their family members may be ongoing, once all other EOC activities have ended, the Director of Operations will verify that all checklists are complete, close the EOC, and ensure the transition back to normal operations.
 - 14.4.2. In addition, the Director of Operations will ensure that a detailed debriefing and critique of all emergency response activities is conducted and documented.

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1. GENERAL

1.1 Purpose

1.1.1 This chapter references the procedures necessary to ensure effective response to an in-flight emergency.

1.2 Scope

- 1.2.1 In-flight emergencies, including the procedures to be followed, are contained applicable Operations Manual (OM), Standardization Manual (SM), Quick Reference Handbooks (QRH), and include:
 - (a) Smoke/Fire in cabin;
 - (b) Loss of cabin pressure;
 - (c) Air contamination inside the cockpit;
 - (d) Medical emergencies;
 - (e) Navigation abnormalities/failures;
 - (f) Engine failures/Fire;
 - (g) Dumping fuel;
 - (h) Overweight landings;
 - (i) Ditching/Emergency landings;
 - (j) Interceptions;
 - (k) Hijackings/Terrorist attacks; and
 - (I) Bomb threats.
- 1.2.2 Depending upon the nature of the in-flight emergency, certain procedures contained in Chapters 4 and 6 may need to be followed.
 - (a) For example, if the in-flight emergency mandates landing away from any base of operations, an On-Site Response Team may be dispatched as part of the Emergency Operations Center (EOC), as described in Chapter 4.
- 1.2.3 Refer to the Emergency Action Plan for procedures to follow in the event threats of sabotage/bomb are received.

2. COMMUNICATION

- 2.1 Instructions for flight crew communication of in-flight emergencies are contained in the OM.
- 2.2 Should conditions change while en-route, to the extent the flight cannot be carried out in accordance with the planned flight, the individual first learning of the changed conditions shall immediately contact the Dispatcher and/or the Pilot-In-Command (PIC).
- 2.3 It is the responsibility of both the Dispatcher and PIC to ensure the other is properly informed and to amend the Flight Release in accordance with the decision of the PIC.
 - 2.3.1 Refer to the Dispatch Manual (DM) for flight release amendment/re-issue instructions.
- 2.4 Should other Company personnel become aware of an emergency involving a Company aircraft, they shall contact the Director of Operations, Dispatch Manager, or Director of Safety immediately so that emergency response procedures are activated in accordance with this manual.
- 2.5 Dispatch Center personnel, discovering or being made aware of an emergency situation involving a Company aircraft, shall implement immediate emergency response by notifying persons in accordance with the Communication Chart, found in Chapter 4 and in the bulletins section of this manual.

3. EMERGENCY RESCUE CARDS

- 3.1 Emergency rescue cards for both the Lear Jet series and Falcon 20 have been issued to emergency response personnel located at our primary-use airports.
- 3.2 These cards provide emergency response personnel with the following information:
 - 3.2.1 Main access doors and their operation;
 - 3.2.2 Seating configurations;
 - 3.2.3 Locations of batteries, portable fire extinguishers, oxygen cylinders, and ELTs;
 - 3.2.4 Standard cargo, Passenger, Patient configurations ;
 - 3.2.5 Fire bottle activation procedures; and
 - 3.2.6 Engine cut-off procedures.
- 3.3 Copies of both emergency rescue cards can be found in Chapter 9, Forms, and may be useful to Company personnel when communicating with airport officials about preparations for an emergency landing.

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EMERGENCY RESPONSE MANUAL CHAPTER 6: FAMILY ASSISTANCE PLAN

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1. OVERVIEW

1.1 Purpose

- 1.1.1 The NTSB Federal Family Assistance Plan for Aviation Disasters was developed in response to the Aviation Disaster Family Assistance Act of 1996, and provides the framework for Kalitta Charter's Family Assistance Plan.
- 1.1.2 The purpose of this plan is to provide an effective and coordinated response by Company personnel in addressing the needs of victims and their families.
- 1.1.3 All personnel assigned activities under this plan must recognize the range of their responsibilities and become familiar with the various organizations potentially involved, by reading the NTSB Federal Family Assistance Plan for Aviation Disasters found in Appendix B.

1.2 Scope

1.2.1 Whenever a fatality occurs, and/or a significant numbers of persons receive injuries as the result of an aircraft accident categorized as a "Crash Scale 1" by the NTSB, or at his discretion, the Director of Safety will implement this Family Assistance Plan.

1.3 Confidentiality

1.3.1 Information provided by family members and victims through discussions, interviews, counseling, or any other form of exchange, will remain confidential.

2. RESOURCES

2.1 General

- 2.1.1 The Director of Safety will determine if the Family Assistance Plan should be implemented, and if so, will appoint an individual as the Family Support Services Representative.
- 2.1.2 It is important to point out that many of the activities detailed in this plan may take place in an order other than listed. And, depending upon the situation, certain activities may not be necessary, while others may increase in scope. Therefore, the effective execution of this plan will be the result of immediate and collaborative preparations by the Director of Safety, Director of Operations, Family Support Services Representative, and On-Site Response Team Leader.
 - (a) These preparations involve determining what parts of this plan to implement and what resources (personnel, funds, equipment, etc.) will be required to ensure plan responsiveness.
- 2.1.3 As information becomes available in the hours and days following an aircraft accident, the resources necessary for effective plan implementation may change. Therefore, constant communication and continuous plan evaluation among all plan participants is vital.
- 2.2 Contact Information
 - 2.2.1 Refer to Chapter 4, Emergency Operations Center (EOC) Resources, Contact Information, for the location and contact numbers for the Emergency Operations Center (EOC).
- 2.3 Personnel
 - 2.3.1 Company personnel potentially involved in the Family Assistance Plan include:
 - (a) The Director of Safety;
 - (b) The Director of Operations;
 - (c) The Public Relations Representative, as assigned by the General Manager and Director of Operations;
 - (d) The Family Support Services Representative, as assigned by the General Manager and Director of Operations;
 - (e) The Family Member Notifier, as assigned by the Family Services Support Representative;
 - (f) The Family Member Liaison, as assigned by the Family Services Support Representative; and
 - (g) The On-Site Response Team, as assigned by the Director of Safety and Director of Operations.

- 2.3.2 Depending upon the situation, the Family Support Services Representative may perform family member notifications and family liaison activities, or assign additional personnel. Furthermore, it may be necessary to contract with outside agencies, such as the American Red Cross (ARC), or work with individuals assigned by customers.
- 2.3.3 The Family Support Services Representative must coordinate with the Director of Safety, the Risk Management Representative, and the Legal Representative to ensure Company and customer contractual requirements in dealing with personnel involved with emergency response support, are met prior to assigning personnel.
- 2.3.4 In addition, the Family Support Services Representative should establish contact with the American Red Cross (ARC) and the Employee Assistance Program provider to secure future assistance with psychological support for Family Assistance Plan personnel.
- 2.3.5 The Family Support Services Representative, in conjunction with department management, will prepare a duty roster and time schedule for assigned personnel and post it in the EOC.
- 2.4 Equipment and Supplies
 - 2.4.1 Assigned personnel, operating on-site and out of the EOC, will use equipment and supplies provided by the Dispatch Manager 135, as described in Chapter 4.
- 2.5 Call Scripts
 - 2.5.1 The Call Scripts, found in Chapter 2, are tools used by Family Member Notifiers to gather and communicate specific event-related information.
- 2.6 Checklists and Forms
 - 2.6.1 The checklists, contained in Chapter 1, provide templates for overall emergency response activities, directing personnel to use specific forms contained in Chapter 9, necessary for effective emergency response and data collection/retention.
 - 2.6.2 The flow and actions contained in checklists may not exactly fit the situation at hand and, therefore, are to be used as guides.
- 2.7 Third Party Assistance
 - 2.7.1 The Family Support Services Representative will ensure third-party assistance is available to all personnel coping with emergency-related depression and stress.
 - 2.7.2 Third-party assistance may be provided by the American Red Cross (ARC) and/or professionals obtained through the Employee Assistance Program, as described in the Company Employee Handbook. Personnel are strongly encouraged to utilize these services when feeling overwhelmed or uncomfortable.
 - 2.7.3 As an industry resource, Pilot Union Critical Incident Response Program (CIRP), designed for aviation professionals, may be available and useful.

3. GATHERING AND SECURING INFORMATION

- 3.1 Crewmember/Patient/Passenger/MedFlight/Supernumerary
 - 3.1.1 The Family Support Services Representative will obtain the latest crewmember/patient/passenger/med flight/supernumerary manifest from the Dispatch Manager.
- 3.2 Next of Kin
 - 3.2.1 Using the latest crewmember/patient/passenger/medflight/supernumerary manifest, the Family Support Services Representative will obtain contact information for nextof-kin from the Chief Pilot.
 - 3.2.2 Additional sources of contact information include Jumpseat Log Forms, personnel files, and information provided by the employers of non-Company supernumeraries.
- 3.3 Additional Information
 - 3.3.1 The Family Support Services Representative should, on a continuing basis, collect and maintain the locations and telephone numbers of all fatally injured victims, survivors, on-site response personnel and other key role personnel on-site from the Director of Safety, the Family Member Notifier(s), the Family Member Liaison(s), and the On-Site Response Team Leader.
 - 3.3.2 The Family Support Services Representative should forward this information to the Director of Operations each time the information is updated.

4. COMMUNICATIONS

4.1 Routing Calls

4.1.1 To ensure incoming calls are properly routed, the Family Support Services Representative is responsible for providing a list of personnel assigned to notification and liaison activities to the Dispatch Manager.

4.2 Family Member Notification

- 4.2.1 Kalitta Charters will establish contact with the family of a victim, as soon as possible following an accident, before the Public Relations Representative releases victims' names to the public.
- 4.2.2 While notification in person is preferred, since the KYIP base may not be home for the crewmembers involved, notifications will likely take place over the telephone.
 - (a) The Director of Operations should be consulted before making crewmember notifications, as it may be advisable to have pilot crewmembers travel to the next-of-kin to provide support and assistance.
- 4.2.3 Kalitta Charters is not required to release the names of crewmember/patient/passenger/med flight/supernumerary to the media. However, if the Public Relations Representative does plan to release victims' names, the Company will delay such releases until each family has had enough time to contact other family members.
- 4.2.4 The Family Support Services Representative will document the amount of time needed by each family to contact other family members and communicate that information with the Public Relations Representative.
- 4.3 Notification Priority
 - 4.3.1 Family members, listed on the emergency contact information provided to the Human Resources Department, will be contacted. If no previously recorded emergency contact information can be found, attempts to notify family members will be made in the priority of the following relationships:
 - (a) Spouse
 - (b) Father, mother
 - (c) Adult son, adult daughter
 - (d) Adult brother, adult sister
 - (e) Grandfather, grandmother
 - (f) Uncle, aunt
 - (g) Other adult relative
 - (h) Minor children
 - 4.3.2 Crewmember/patient/passenger/medflight/supernumerary information will be provided to family members as it becomes known.
 - 4.3.3 Family Member Notifiers must not wait until all the names on the manifest are confirmed before notifying family members.

- 4.4 Using Call Scripts
 - 4.4.1 The Call Scripts for Family Member Notifiers, to be used when responding to inquiries or notifying family members, are contained in Chapter 2.
 - 4.4.2 While call scripts should be followed as closely as possible, Family Member Notifiers should feel comfortable collecting and providing information and therefore may deviate from these examples.
 - (a) Family Member Notifiers are expected to use good judgment when deviating from these scripts.
 - 4.4.3 First impressions are very important. We want to limit the number of people we retraumatize. Family Member Notifiers should practice these scripts and work with the Public Relations Representative to do their best if ever called upon.
- 4.5 Agency Notifications
 - 4.5.1 Anytime the Family Assistance Plan is implemented, the Director of Safety is required to notify the NTSB at (202) 314-6320, and, if requested, send a copy of the most current crewmember/patient/passenger/medflight/supernumerary manifest, as described in Chapter 4.
 - 4.5.2 In addition, if any foreign crewmember/patient/passenger/medflight/supernumeraries are involved, the Director of Safety should provide the most current crewmember/patient/passenger/medflight/supernumerary manifest to the Department of State (DOS).
 - (a) The DOS will facilitate interaction with appropriate foreign government embassies on behalf of any foreign crewmember/patient/passenger/med flight/supernumerary.
- 4.6 Press Releases
 - 4.6.1 The Public Relations Representative may need to provide a press release to news agencies, and may post it to the Company website. The press release should include specific flight information (aircraft, flight number and routing) and the toll free number, listed Chapter family members friends in 4, for and of crewmember/patient/passenger/medflight/supernumerary to call to obtain and provide information.
 - 4.6.2 Kalitta Charters is not required to release the names of crewmember/patient/passenger/medflight/supernumerary to the media. However, if the Public Relations Representative does plan to release victims' names, the Company will delay such releases until each family has had enough time to contact other family members.
 - 4.6.3 For the duration of the emergency, the Public Relations Representative should continue to monitor the situation as it develops and provide updates as necessary to the media, the Company, and others as required.
 - 4.6.4 No information shall leave the Company until it has been cleared by the Director of Safety or Director of Operations.

- 4.7 Internal and On-Site Status Reports
 - 4.7.1 The Family Support Services Representative is responsible for maintaining a diary/log of all Family Assistance Plan activities.
 - 4.7.2 In addition, the Family Support Services Representative and the On-Site Response Team Leader shall provide daily briefings to the Director of Safety and Director of Operations.
 - 4.7.3 The Public Relations Representative will keep EOC personnel and other Company personnel informed of activities, as deemed appropriate.

5. THE FAMILY MEMBER LIAISON

- 5.1 General
 - 5.1.1 The purpose of assigning a Family Member Liaison is to ensure the family members of victims receive proper support.
 - 5.1.2 The activities of the Family Member Liaison depend solely upon the situation; no call scripts are provided. Therefore, personnel assigned to these duties must maintain a professional manner and appearance and maintain a supportive attitude at all times.
 - (a) In addition, the Family Member Liaison(s) must possess excellent verbal communication skills, be extremely well organized, detail oriented, and sincere.
- 5.2 Victim Support
 - 5.2.1 If no On-Site Response Team is dispatched to the scene, the Family Member Liaison is responsible for performing the victim support duties on-site, specified in the On-Site Response Team section of this chapter.
- 5.3 Family Member Support
 - 5.3.1 The Family Member Liaison is responsible for:
 - (a) Inquiring, as soon as possible, if the family member(s) wishes to travel to the accident site or hospital.
 - (b) Within the limitations set by the NTSB and local authorities, providing logistical support, in conjunction with senior management, travel personnel, and the On-Site Response Team, to family members planning to travel to the incident site or hospital. This support includes providing escorts, transportation, lodging, meals, security, communications, incidentals, and funds.
 - (i) Factors to consider in selecting a facility include the quality and size of rooms, privacy for family members, and relative location to medical examiner's office, temporary morgue, airport operations, crash site, NTSB investigation headquarters, and medical treatment facilities.
 - (c) Maintaining regular contact with family members, regardless of available information.
 - (d) Inquiring if family members desire American Red Cross (ARC) crisis assistance, and passing all such requests on to the Family Support Services Representative.
 - (e) Also, if necessary, and at a time deemed appropriate, consulting with family members about any Company-sponsored monument, including any inscriptions.
 - (f) If the accident or incident is the suspected result of a crime, coordinating with Department of Justice (DOJ) and On-Site Response Team Leader in arranging meetings with family members to explain their rights under victims of crime legislation.

- (g) Arranging with family not traveling to the site, the claiming of any baggage and personal items of a fatally injured crewmember/patient/passenger/med flight/supernumerary. This requires coordination with the On-Site Response Team Leader and Family Support Services Representative and involves precise verification before items can be released.
 - (i) The return of baggage and personal items may take days or months to complete, depending upon accident or incident findings. Verify contact information often. Record changes in contact information on the Communications Log Form, found in Chapter 9.
 - (ii) The Director of Safety is responsible to providing a secure storage area for unclaimed items for a minimum of 18 months.
- (h) If requested by a Joint Family Support Operations Center (JFSOC), coroner, or medical examiner, asking the family to have the records and x-rays overnight expressed to the address of the hotel where the JFSOC is located (attn: Deputy Director, FAA, NTSB), or to the coroner, at the Company's expense.
- (i) Informing the family that the Company would, if so requested, handle the details of delivering a fatally injured crewmember/patient/passenger/med flight/supernumerary to their mortuary of choice. The Family Member Liaison should point out that the Company already has people at the scene who are available to make arrangements, and that it may be unnecessary for the family to assume this responsibility.
 - (i) The mortuary caring for the deceased must know where the family wants to send their loved one. The Family Member Liaison may be asked to forward the name of the family's mortuary. The family will need to arrange for a funeral service with their mortuary.
- (j) If the family wishes the Company to handle the details of delivering a fatally injured crewmember/patient/passenger/medflight/supernumerary to their mortuary of choice, asking the family to contact the coroner or medical examiner as soon as possible and assisting the family in the completion of the Death Certificate Information Form, found in Chapter 9.

6. THE FAMILY SUPPORT SERVICES REPRESENTATIVE

- 6.1 General
 - 6.1.1 The purpose of assigning a Family Support Services Representative is to ensure all activities required by the Family Assistance Plan are coordinated and conducted properly.
- 6.2 Support Responsibilities
 - 6.2.1 In addition to the activities and responsibilities detailed throughout this chapter, the Family Support Services Representative is responsible for:
 - (a) Monitoring the notification process and remaining aware of the status of notifications.
 - (b) Reminding all personnel, including Family Member Liaisons, to accurately and completely document all contacts with family members using the Communications Log Form, found in Chapter 9.
 - (c) Routinely verifying the accuracy and completeness of all notification and liaison documentation.
 - (d) Creating and maintaining records, in hard copy, by crewmember/patient/passenger/med flight/supernumerary (one folder per name) of all notification and liaison documentation, including documentation generated from on-site activities.
 - (e) Ensuring that any information sent to hospitals or medical examiners is also copied to the victims' files.
 - (f) Generating hard copy summary information, for briefing purposes, on each crewmember/patient/passenger/med flight/supernumerary.
 - (i) Refer to the Family Support Services Representative Checklist, found in Chapter 8, for required summary information.
 - (g) Monitoring all employees for signs of stress and referring them to the American Red Cross (ARC) or professionals obtained through the Employee Assistance Program.
 - (h) Assisting the Director of Safety with training activities as required.
 - (i) Once the emergency is over, evaluating the effectiveness of the Family Assistance Plan and recommend improvements to the Director of Safety.

7. THE ON-SITE RESPONSE TEAM

- 7.1 General
 - 7.1.1 An On-Site Response Team may be dispatched to the accident site as an extension of the EOC. As such, their responsibilities rest primarily with accident investigation and resource recovery. However, as part of this Family Assistance Plan, their roles expand to include the care of victims and their family members traveling to and from the site.
 - 7.1.2 The On-Site Response Team Leader is responsible for all team duties under this plan and for assigning team members specific activities, as required.

7.2 Victim Support

- 7.2.1 The On-Site Response Team Leader is responsible for:
 - (a) Immediately after reaching the scene, documenting the locations and conditions of all crewmember/patient/passenger/med flight/supernumerary.
 - (b) Recording the injuries, treatment, and prognosis for each survivor. These records should be updated as the survivor's condition changes.
 - (c) Forwarding medical records to the Director of Safety and Family Support Services Representative as part of the permanent record of the accident. Refer to the Survivor Condition Form, found in Chapter 9.
 - (d) Ensuring all injured survivors receive the best possible medical care.
 - (e) Supporting non-hospitalized survivors as required, i.e., providing temporary lodging, travel, communications with family members, senior management, union representative, etc.
 - (i) Family and Company medical consultants may recommend the relocation of injured survivors. The Company's aircraft and crews may be used to transport injured survivors. However there are numerous aero-medical operators properly trained and equipped to perform these delicate and complex duties. It is typical for corporate insurance to cover such transportation costs.
 - (f) Ensuring the smooth flow of information from victims to their family members, that do not travel to the site.
 - (g) Encouraging all survivors, even those who appear to be uninjured, to undergo a medical examination and post-traumatic stress evaluation at Company expense. If they decline these medical examinations, they must sign the Medical Examination and Treatment Refusal Form, found in Chapter 9.
 - (h) Developing procedures, in conjunction with the Director of Safety and Family Support Services Representative, for the handling and return of baggage and personal items to victims.
 - (i) If requested by the coroner or medical examiner personnel, informing family members at an appropriate time, but as early as possible after being notified, that it is critical to the victim identification process that they contact their family dentist to obtain dental records of their loved one.
 - (j) Tracking the movement of all fatally injured crewmember/patient/passenger/med flight/supernumerary from the accident scene to the morgue and from the morgue to the mortuary, and for recording all movements using the Victim and Response Participant Locator Form, found in Chapter 9.

7.3 Family Member Support

- 7.3.1 The On-Site Response Team Leader is responsible for:
 - (a) Identifying any immediate needs the family may have once at the site, and providing for them, including lodging, travel, monetary, childcare, medical, etc.
 - (b) Acting as, or assigning members of the response team to act as, family escorts.
 - (i) Family escorts should accompany family members to and from the incident site or hospital. Family escorts will be responsible for assisting family members while at the site and should continue to be the Company interface with the family until the family returns to their residence.
 - (c) Securing a facility, if required, at the arrival airport where family members may be initially gathered to protect them from media and solicitors.
 - (d) When necessary, securing a private area, within the hotel, for the coroner or medical examiner personnel to collect ante mortem information from family members at the site, and providing quiet space and communications for the coroner or medical examiner personnel to telephonically collect ante mortem information from family members who decide to stay away from the site.
 - (e) Providing support, when requested (including space and communications equipment) to the Joint Family Support Operations Center (JFSOC), if activated. Refer to Appendix C for information on the JFSOC.
 - (f) Developing procedures, in conjunction with the Director of Safety and Family Support Services Representative, for the handling and return of baggage and personal items to the family members of fatally injured victims.
 - (i) The return of baggage and personal items may take days or months to complete, depending upon accident or incident findings. Verify contact information often. Record changes in contact information on the Communications Log Form, found in Chapter 9.
 - (g) Informing the family of fatally injured crewmember/patient/passenger/med flight/supernumerary that the Company would, if so requested, handle the details of delivering the deceased to their mortuary of choice.
 - (i) The mortuary caring for the deceased must know where the family wants to send their loved one. The Family Member Liaison may be asked to forward the name of the family's mortuary. The family will need to arrange for a funeral service with their mortuary.
 - (h) If the family wishes the Company to handle the details of delivering a fatally injured crewmember/patient/passenger/med flight/supernumerary to their mortuary of choice, asking the family to contact the coroner or medical examiner as soon as possible and assist the family in the completion of the Death Certificate Information Form, found in Chapter 9.

8. POST EMERGENCY ACTIVITIES

- 8.1 While the care for victims and their family members may be ongoing, once all other EOC activities have ended, the Director of Safety, in conjunction with the Director of Operations will verify all checklists are complete.
- 8.2 In addition, the Director of Safety, in conjunction with the Director of Operations and Family Support Services Representative will review the procedures maintained in this manual and assess, in conjunction with senior management, response effectiveness, revising manual content, as required.

EMERGENCY RESPONSE MANUAL CHAPTER 6: FAMILY ASSISTANCE PLAN

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CHAPTER 7: RESERVED

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EMERGENCY RESPONSE MANUAL CHAPTER 8: PERSONNEL SAFETY ABROAD

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1. GENERAL

1.1 Purpose

1.1.1 The purpose of this chapter is to establish the procedures necessary to ensure effective response to reports from personnel (stationed or traveling abroad), that conditions, which threaten their safety, exist.

1.2 Scope

- 1.2.1 While the Company plans and provides resources to help ensure the safety of company personnel stationed and traveling abroad, situations may develop which place personal safety in jeopardy.
- 1.2.2 This chapter contains response procedures that relate to the following possible safety risks for personnel stationed and traveling abroad:
 - a) Natural disasters;
 - b) Political or civil unrest;
 - c) Military action;
 - d) Violent crime;
 - e) Medical condition; or
 - f) Personal detention by a law enforcement/government organization(s).
- 1.2.3 Should further response be necessary, contact the Director of Safety or Director of Operations.

2. PROCEDURES

2.1 General

- 2.2.2 While employees stationed and traveling abroad are instructed to take all measures necessary to protect themselves, situations may develop which threaten personal safety.
- 2.2.3 Employees are also instructed to immediately contact the Duty Manager, should conditions warrant assistance from the Company.
- 2.3 Initial Responsibilities and Actions
 - 2.3.2 Should the Duty Manager be contacted, he/she is responsible taking the following actions immediately:
 - e) Recording detailed information about the situation, including the names and locations of personnel affected with telephone/fax/email, and itineraries, using the Communications Log Form, found in Chapter 9;
 - f) Briefing the employee's direct supervisor/manager, i.e. Chief Pilot, Director of Maintenance, etc.;
 - g) Obtaining copies of the employee's current passport and verifying citizenship; and
 - h) Notifying the Director of Safety and Director of Operations for response planning.
 - (i) The Permit Coordinator on duty can be a vital source of contact information for companies, personnel, and agencies in the region which could provide assistance.
- 2.4 Response Plan
 - 2.4.2 The Director of Safety and/or the Director of Operations will determine, using all available information, if an emergency exists. If so determined, they, in conjunction with the Duty Manager, Planning Coordinator and employee's supervisor, as necessary, will develop an immediate response plan and will establish/maintain communications with all affected personnel.
 - 2.4.3 The response plan will be unique to the situation and, to ensure timely action, will be based on information available at the time.
 - 2.4.4 Information and assistance may come from a variety of sources, including:
 - e) Ground handling or other non-government agencies in the area, with which the company has direct relationships.
 - f) Consular personnel at U.S. Embassies and Consulates abroad and in the U.S, which are available 24 hours a day, 7 days a week, to provide emergency assistance to U.S. citizens. Contact information for U.S. Embassies and Consulates appears on the Bureau of Consular Affairs website at http://travel.state.gov.
 - g) The Office of Overseas Citizen Services in the State Department's Bureau of Consular Affairs, which can be reached at 1-888-407-4747, if calling from the U.S. or Canada, or 202-501-4444, if calling from overseas.
 - h) The State Department (DOS), for assistance with foreign Embassies and Consulates if an employee is not a U.S. citizen.

- 2.4.5 Once information and assistance options are known, the plan will be developed and implemented as quickly as possible.
- 2.4.6 The plan may provide for:
 - e) Releasing necessary funds;
 - f) Arranging different lodging;
 - g) Arranging immediate travel for personnel to an airport, an Embassy, a different hotel, a medical facility, or other secure area;
 - h) Arranging legal services/representation; and/or
 - i) Arranging security services for personnel, aircraft, and cargo as necessary.

3. CONTRACTING THIRD PARTY INTERVENTION

- 3.2 The Director of Safety or Director of Operations may determine that intervention by a global risk management organization, such as ASI Group, is necessary.
- 3.3 The Director of Safety and Director of Operations, or their designees, are the only individuals authorized to contact with such an organization.
- 3.4 Should ASI Group, or another organization, be contracted, they will be assist in the development and implementation of an action plan at the direction of the Company.
- 3.5 Should any third party be contacted, it is of utmost importance that a member of the Pilot Union Executive Council or Safety Committee be immediately notified, to preclude the possibility of two third parties being involved and possibly interfering with each other accidentally.
- 3.6 Company personnel will assist any contracted third party as required.

EMERGENCY RESPONSE MANUAL CHAPTER 8: PERSONNEL SAFETY ABROAD

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AIRCRAFT INCIDENT VERIFICATION FORM

KALITTA CHARTERS	AIRCRAFT INCIDENT VERFICATION FORM	DOC: 001
843 Willow Run Airport Ypsilanti, MI 48198		REV: #5 DATE: 02-15-21
AIRCRAFT TAIL NUMBE		
INCIDENT LOCATION	:	
Incident Description:		
(Describe circumstances, damage to aircraft and surrounding structures, and any other information you believe relevant.)		
Persons on the ground inj	r/patient/medflight/supernumerary?NOYES, specify: ured?NOYES, specify: icene?NOYES, specify:	
Incident Information Verif Specify Verification:	ied with Tower, Airport Authority, Emergency Responders, etc? □NO	□YES
	Time Reported:	
Other Eyewitnesses:		
(Print name and contact #)		
_		
Other Significant Facts:		
Received By:	Time: Date:	

1	COMMUNICATIONS LOG FORM	
KALITTA CHARTERS 843 Willow Run Airport Ypsilanti, MI 48198 Your Name:	COMMUNICATION LOG	DOC: 002 REV: ORIG DATE: 01-01-14
1. Time	Call from/to	
	Call from/to	
and the second sec	Call from/to	
	Call from/to	
	Call from/to Page 1	

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COMMUNICATIONS LOG FORM (Continued)

		Page 2
16. Time	Call from/to	
Discussion		
15. Time	Call from/to	
Discussion		
14. Time	Call from/to	
13. Time	Call from/to	
Discussion		
	Call from/to	
Discussion		
9. Time	Call from/to	

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DEATH CERTIFICATE INFORMATION FORM

KALITTA CHARTERS B43 Willow Run Airport Ypsilanti, MI 48198	DEATH CERTIF	ICATE FORM	DOC: 003 REV: ORIG DATE: 01-01-14
DECEASED NAME:			
	Last	First	Middle
GENDER: Male Fer	nale RACE:	SS#:	
MARITAL STATUS: Marrie	ed	OUSE (if wife, maiden name):	
PRIMARY OCCUPATION:		TYPE OF INDUSTRY:	
EMPLOYER (if self-employed so	state):	YEARS IN SERVICE:	
USUAL RESIDENCE: Street:			
		Zip Code:	
CITIZEN OF WHAT COUNTR	Y?		
FATHER'S NAME:		BIRTHPLACE:	
MOTHER'S NAME:		BIRTHPLACE:	
		Relationship:	
Street: City:		Zip Code:	
NAME AND ADDRESS OF CE Name: Street:		Disposition (burial or cremation):	
City:		Zip Code:	
NAME AND ADDRESS OF RE Name:			
Street:			
City:	State:	Zip Code:	
Completed By:			Date:

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EMERGENCY MESSAGE FORM

Date	Time	Phone Contact(s)	Subject of Call	Message (Note: Include the relationship between caller and the subject.)	Referral
		-			

CHAPTER 9: FORMS

MANUAL REVISION REQUEST FORM

ame:		Dept.:		Date:
lanual:		- Chapter	r(s).	Page(s):
	DETAILW	HY IS THIS REVISION IS NECES		
	DET	AIL THE PROPOSED REVISION		
	c	THER MANUALS AFFECTED		
_		THER MANUALS AFFECTED		
_	Airline Safety Manual	Standards		
	Airline Safety Manual Operations Manual			
	Airline Safety Manual Operations Manual International Operations	Standards		
	 Airline Safety Manual Operations Manual International Operations Training Manual 	Standards		
	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual 	Standards		
	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual 	Standards		
	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual 			
	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual 	Standards		
Accepted	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual 			
	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual TO BE d Rejected Returned Name	Standards Internal Evaluation Program		
1.000	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual 	Standards Internal Evaluation Program		
10.00	 Airline Safety Manual Operations Manual International Operations Training Manual Emergency Response Manual General Maintenance Manual Fuel Manual TO BE d Rejected Returned Name	Standards Internal Evaluation Program		

MEDICAL EXAMINATION & TREATMENT REFUSAL FORM

The following persons on company flight _____ to ____, on _____ have been offered medical treatment or assistance on the day and at the time indicated below, and have refused such treatment or assistance:

DATE	TIME	NAME/ADDRESS OF PERSON REFUSING TREATMENT	SIGNATURE OF PERSON REFUSING TREATMENT (If obtainable)
			-
			-
			-
			-
]
			-

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NEXT OF KIN NOTIFICATION FORM

KALITTA CHARTERS 843 Willow Run Airport Ypsilanti, MI 48198	NEX	T OF KIN NOTIFICATION F	ORM	DOC: EF-018 REV: ORIG DATE: 01-01-09
CREW/ACM NAME:				
	Last	First		Middle
	Last	First		Middle
ADDRESS:		rnst		WIDDIG
		RELATIONSHIP:	2	
NOTIFICATION MADE BY:				
Time:				
Date:				
Specify all information provi	ded by th	e next of kin (personal effects wanted, m	ortuary, requests, travel	plans, etc.) :
Referred to Family Liaison? Other Significant Facts:		☐YES, specify:		
Completed By:		Time:	Da	ite:
			Print Form	E-mail Form

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NTSB 6120.1 FORM

FORM APPROVED FOR USE THROUGH 06/30/2009 BY OMB NO. 3147-0001

NATIONAL TRANSPORTATION SAFETY BOARD NTSB Form 6120.1 PILOT/OPERATOR AIRCRAFT ACCIDENT/INCIDENT REPORT

The pilot/operator aircraft accident/incident report may be filed by mailing in this form, per instructions on the last page. Copies of this form may be obtained from the NTSB Web site http://www.ntsb.gov, the National Transportation Safety Board Regional Offices, and the Federal Aviation Administration Flight Standards District Offices.

Rules pertaining to aircraft accidents/incidents, overdue aircraft, and safety issues are contained in Part 830 of the National Transportation Safety Board's Regulations, 49CFR. These rules state the authority of the Board, define accidents, incidents, injuries, and other terms, and provide procedures for initial and immediate notification by aircraft pilots/operators.

A. APPLICABILITY

The pilot/operator of an aircraft shall file a report with the Regional Office of the National Transportation Safety Board nearest the accident or incident for which immediate notification is required by section 830.5(a) The report shall be filed within ten (10) days after an accident for which notification is required by Section 830.5 or when, after seven (7) days, an overdue aircraft is still missing. An aircraft accident, as defined in 49CFR 830.2, is determined as an occurrence that involves a fatality, serious injury, or substantial damage. For occurrences that do not involve a fatality, the determination that the occurrence is an accident can be appealed by writing to the Director, Office of Aviation Safety, National Transportation Safety Board, 490 L'Enfant Plaza, S.W., Washington, D.C. 20594.

The Pilot/Operator Aircraft Accident/Incident Report Form is used in determining the facts, conditions, and circumstances for aircraft accident prevention activities and for statistical purposes. It is necessary that **ALL** questions be answered completely and accurately to serve the above purposes.

B. DEFINITIONS

 "Aircraft Accident" means an occurrence associated with the operation of an aircraft that takes place between the time any person boards the aircraft with the intention of flight and all such persons have disembarked, and in which any person suffers death, or serious injury, or in which the aircraft receives substantial damage.

2. "Substantial Damage" means damage or failure which adversely affects the structural strength, performance or flight characteristics of the aircraft, and which would normally require major repair or replacement of the affected component. NOTE: Engine failure or damage limited to an engine if only one engine fails or is damaged, bent fairing or cowling, dented skin, small puncture holes in the skin or fabric, ground damage to rotor or propeller blades, and damage to landing gear, wheels, tires, flaps, engine accessories, brakes, or wing tips are not considered "substantial damage" for purposes of this report.

3. "Operator" means any person who causes or authorizes the operation of an aircraft, such as the owner, lessee, or bailee of an aircraft.

4. "Fatal Injury" means any injury that results in death within thirty (30) days of the accident.

5. "Serious Injury" means any injury that (1) requires hospitalization for more than 48 hours, commencing within 7 days from the date the injury was received; (2) results in a fracture of any bone (except simple fracture of fingers, toes, or nose); (3) causes severe hemorrhages, nerve, muscle, or tendon damage; (4) involves injury to any internal organ; or (5) involves second- or third-degree burns, or any burns affecting more than 5 percent of the body surface.

INSTRUCTIONS TO PILOTS/OPERATORS FOR COMPLETING THIS FORM It is necessary that ALL questions on this report be answered completely and accurately. If more space is needed, continue on a blank sheet.

Nearest City/Place: Use the name of the nearest community that has a Post Office in the state where the accident/incident occurred.

Date & Time: Indicate the date and local time of the event. Be sure to indicate the time zone.

Phase of Operation: Indicate the phase of operation during which the accident/incident occurred.

Aircraft Information: Enter aircraft make and model information as indicated on the aircraft registration certificate, including series. If the involved aircraft is certified as "amateur-built," include the name of manufacturer of the kit or plans when appropriate.

Max Gross Weight: Enter the certificated max gross weight for the aircraft involved in the occurrence. This should be the same as the maximum gross weight indicated on the aircraft weight and balance documents.

Airworthiness Certificate: For light sport aircraft, if aircraft certificated as "Light Sport - Experimental", check both the "Light Sport" and "Experimental" check boxes.

Type of Fire Extinguishing System: If a fire extinguishing system was used to fight an aircraft fire, specify the type(s) of extinguishing system(s) used. Examples include handheld extinguisher, engine fire bottle,

NTSB Form 6120.1 (rev. 10/2006). This form replaces 6120.1/2.

cargo/baggage compartment fire suppression system, or airport emergency ground equipment.

Engine: Enter engine make and model information as indicated on the engine data plate.

Owner/Operator Information: Enter the owner information as shown on the registration certificate. Commercial operators, enter the operator information, including "Doing Business as" when applicable, as shown on the operator certificate.

Revenue Sightseeing Flight: Indicate whether the accident aircraft was conducting **revenue** sightseeing operations under FAR Part 91 at the time of the accident.

Public Use: Federal, state or local government flight operations such as official travel, law-enforcement, low-level observation, aerial application, firefighting, search and rescue, biological or geological resource management, or aeronautical research. Military operations should not be included under public use. If public use, also indicate whether the flight was conducted by Federal, State, or Local government.

Air Medical Flight: Indicate whether accident flight was being conducted for the purpose of carrying medical personnel, patient(s), or organs.

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Purpose of Flight (FAR 91, 103, 133, 137): Indicate the type of operation that was being conducted at the time of the occurrence using the following definitions:

PERSONAL—Flying for personal reasons (excludes business transportation) including pleasure or personal transportation. This also includes practice or proficiency flights performed under flight instructor supervision and not part of an approved flight training program.

BUSINESS—Includes all personal flying without a paid, professional crew for reasons associated with furthering a business, including transportation to and from business meetings or work. This does not include corporate/executive operations, air taxi, or commuter operations.

EXECUTIVE/CORPORATE—Company flying with a paid, professional crew.

OTHER WORK USE—Miscellaneous flight operations conducted for compensation or hire such as construction work (not FAR Part 135 operation), parachuting, aerial advertising, towing gliders, etc.

INSTRUCTIONAL—Flying while under the supervision of a flight instructor or receiving air carrier training. Personal proficiency flight operations and personal flight reviews, as required by federal air regulations, are excluded.

FERRY—Non-revenue flight under a special flight or "ferry" permit. Refer to 14 CFR 21.197 for details of special flight permit issuance.

POSITIONING—Non-revenue flight conducted for the primary purpose of moving the aircraft to a maintenance facility or to load passengers or cargo, etc.

AERIAL APPLICATION—Operations using an aircraft to perform aerial application or dispersion of any substance. Examples include agricultural, health, forestry, cloud seeding, firefighting, insect control, etc.

AERIAL OBSERVATION—Aerial mapping/photography, patrol, search and rescue, hunting, highway traffic advisory, ranching, surveillance, oil and mineral exploration, criminal pursuit, fish spotting, etc.

AIR DROP—Aerial operations, other than aerial application, that are intended to release items in flight.

AIR RACE/SHOW—Includes any flight operations conducted as part of an organized air race or public demonstration.

FLIGHT TEST—Flight for the purpose of investigating the flight characteristics of an aircraft/aircraft component, or evaluating an applicant for a pilot certificate or rating.

PUBLIC USE—See definition above.

UNKNOWN-Use only if the primary purpose of flight is not known.

Other Aircraft – Collision: For all accidents involving a collision with another aircraft, including parked aircraft, check "Collision with other aircraft" under Basic Information and complete this section indicating details about the OTHER aircraft involved in the collision.

Airport Information: Complete this section if the accident/incident occurred on approach, takeoff, or within 3 miles of an airport. Please refer to the FAA Airport/Facility Directory or other official source for airport information.

Airport Identification: Provide the official 3 or 4 character airport identifier.

Runway: Indicate the number of the runway used, including L, R, or C if applicable.

Runway/Landing Surface: Indicate the type of intended runway/landing surface (do not indicate surface conditions). If the surface type was mixed, check all that apply.

Condition of Runway/Landing Surface: Indicate the condition of the intended runway/landing surface. If multiple conditions existed at the time of the accident, check all that apply.

Weather Information at the Accident/Incident Site: Indicate the weather conditions reported at the accident/incident site at the time of occurrence. If no weather reporting was available for the accident/incident site, indicate the reported conditions at the nearest reporting site. Specify the weather reporting site identifier, the observation time, and distance from the accident/incident site.

Sky/Lowest Cloud Condition: Indicate the height above ground level of the lowest cloud condition present at the time of the accident and whether coverage was reported as few, scattered, broken or overcast. Also indicate the height above ground level and coverage of the lowest cloud ceiling present at the time of the accident (reported as broken or overcast).

NOTAMs ((D), (L) and FDC), AIRMETs, SIGMETs, PIREPs: Describe all NOTAMs, AIRMETs, SIGMETs, PIREPs in effect near the accident/incident. For NOTAMs, state if they were distant (D), local (L), or Flight Data Center (FDC), if known.

Pilot Information: Indicate the category that best describes the capacity served by this flight crewmember at the time of the accident. The designators "Pilot A" and "Pilot B" do not refer to a specific pilot position or responsibility. If more than one pilot is aboard, they may be entered in any order and their capacity entered as appropriate.

Degree of Injury: See Definitions on the top half of Page 1 of the Instructions. Minor injury is not defined. If an injury does not meet the criteria for another injury category, select Minor.

Date of Last Flight Review or Equivalent: Enter the date of the most recent flight review, or equivalent, completed by this pilot. Refer to 14 CFR 61.56 for accepted equivalents.

Type Ratings: List all type ratings on the pilot certificate. If the pilot holds no type ratings indicate "none". If the pilot holds a pilot certificate other than student, and was flying an aircraft requiring an endorsement enter the type and date of any logbook endorsement(s) for that aircraft. See 14 CFR 61 for examples of required endorsements.

Student Endorsements: If the pilot holds a student pilot certificate, enter all solo endorsements and dates on the student pilot certificate.

Flight Time: Complete the flight time matrix. Solo flight time should be included as "Pilot-in-Command (PIC)" and all dual flight instruction given should be included as "Time as Instructor".

Additional Flight Crew Members: Complete this section if there were more than two required flight crew members on the aircraft. This also includes a check airman performing official duties, but does not include cabin crew. State the capacity served by each included crewmember at the time of the accident.

Passenger(s)/Other Personnel: Please enter identification and injury severity information for all passengers and other personnel involved in the accident. See page 1 of the instructions for the official definition of injury levels. Occupants are considered "Revenue" passengers if they were being carried for compensation or hire. The option "FAA" refers to any FAA personnel performing a flight related function, including flight check, airman practical test, etc.

Several questions throughout the form allow for multiple responses; when appropriate choose all responses that apply.

These instructions only pertain to major issue areas covered by the NTSB Form 6120.1 *Pilot/Operator Aircraft Accident/Incident Report.* For additional definitions of questions and responses, please refer to <http://www.ntsb.gov>.

CHAPTER 9: FORMS

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Eng. 3								
Eng. 4								

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EMERGENCY RESPONSE MANUAL

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None Substantial None Both Ground and In-Flight None Both Ground and In-Flight Minor Destroyed In-Flight Unknown Origin In-Flight Unknown Origin	First Name: Middle Initial: Last Name: Pilot of Other Aircraft First Name: Middle Initial: Last Name: MECHANICAL MALFUNCTION Was there Mechanical Malfunction/F	ON/FAILUI	City:	ZIP:	Total Time/Cycles On Part Hours Cycles Time Since This Part Inspected/Overhauled
Minor Destroyed In-Flight Unknown Origin In-Flight Unknown Origin	First Name: Middle Initial: Last Name: Pilot of Other Aircraft First Name: Middle Initial: Last Name: MECHANICAL MALFUNCTION Was there Mechanical Malfunction/F (If yes, list the name of the part, manufacture)	ON/FAILUI	City:	ZIP:	Total Time/Cycles On Part Hours Cycles Time Since This Part Inspected/Overhauled
	First Name: Middle Initial: Last Name: Pilot of Other Aircraft First Name: Middle Initial: Last Name: MECHANICAL MALFUNCTION Was there Mechanical Malfunction/Fi (If yes, list the name of the part, manufacture) DAMAGE TO AIRCRAFT AN	ON/FAILUI	City:	ZIP:	Total Time/Cycles On Part Hours Cycles Time Since This Part Inspected/Overhauled
	First Name:	ON/FAILUI	City:	ZIP: ZIP: ZIP: on separate sheet)	Total Time/Cycles On Part Hours Cycles Time Since This Part Inspected/Overhauled Hours Both Ground and In-Flight

Description of Damage to Aircraft and C	Other Property (use addi	itional sheet if r	necessary)			
AIRPORT INFORMATION (If the	e accident/incident occu	urred on appr	roach, takeoff or	within 3 miles	of an airpor	t, complete this section)
Airport Identifier:			Distance Fron	n Airport Cen	ter:	SM
Airport Name:			Direction Fro	m Airport:		degrees MAG
Proximity to Airport Off Airport/Airst	rip 🗌 On Airport 🔲	On Airstrip	Airport Eleva	tion:		ft. MSL
Approach Segment (Select one)						
On Instrument Approach Landin Crosswind Down		e leg ⁄ Approach	□ Fi □ A	inal borted Landing (after touchdow	/n) Go Around
IFR Approach (Check all that apply)			VFR Approac	h (Check all the	at apply)	
□ None □ PAR □ ADF/NDB □ Sidestep		Practice GPS	□ None □ Traffic Patteri	n		op and Go ouch and Go
SDF ILS	ASR	Loran	Straight-In			mulated Forced Landing
□ VOR/TVOR □ Localizer Only □ VOR/DME □ LOC-back course	□ Visual □ □ Contact	Unknown	□ Valley/Terrain □ Go Around	n Following		orced Landing recautionary Landing
TACAN RNAV			Full Stop			nknown
Runway Information				•		(Check all that apply)
Runway ID:(L/R/C) Length:	ft Width:	ft	Dry Holes		-Compacted -Crusted	☐ Water-Calm ☐ Water-Choppy
Runway/Landing Surface (Check all that	apply)		Ice Covered	Snow	-Dry	Water-Glassy
Asphalt Grass/Turf Mac Concrete Gravel Met Dirt Ice Snov	al/Wood 🔲 Unknown	1	Rough Rubber Depos			Unknown
FLIGHT ITINERARY INFORMA						
Last Departure Point	Time of Departure	Destination	1		Type Fligh	t Plan Filed
Airport ID:		Airport ID:			□ None	VFR/IFR
City:	Time:	City:			Company	
State:	Time Zone:	State:			VFR	
Country:		Country:			Activated?	🗌 Yes 🗌 No
Type of ATC Clearance/Service (Check a	ll that apply)					
□ None □ Special VFR □ IFR	Specia VFR			R Flight Follow affic Advisory	ing	Cruise Unknown / NA
Airspace where the accident/incident occ	curred (Check all that ap	ply)				
Class A Class E Class G		hibited Area tricted Area		☐ Jet Training ☐ TRSA	Area	Special Air Traffic Control Area
Class C Demo Area		itary Operations	s Area (MOA)	\Box FAR 93		
Class D Warning Area		port Advisory A	Irea			
Aircraft Load Description (Check all that	11.07					
□ None □ Towing Glide □ Passengers □ Towing Bann		achutists ter		Livestock		
Cargo Other Externa		mical/Fertilizer	/Seeds			
FUEL & SERVICES INFORMATION	1					
Fuel on Board at Last Takeoff (convert from pounds, as necessary)	Fuel Type	_				
(convert from pounds, as necessary) Gallons	80/87 100 Low Lead 100/130	☐ 115/145 ☐ Jet A ☐ Automotiv	□ JP3 □ JP4 e □ JP5	L] Oth	er, specify	
Other Services, if Any, Prior to Departu	1-					

EVACUATION OF AIR	RCRAFT							
Was an emergency evacuation	on of the aircraft	performe	d?	Yes	No			
Method of Exit – Describe ho		-		any occupants ev	acuated each	loca	tion	
	-							
						_		
WEATHER INFORMA								
Weather Observation Facilit	·			ce of Weather In ck all that apply)	nformation			Method of Briefing (Check all that apply)
Facility ID:				ational Weather Ser			Company	In Person
Observation Time:		_		light Service Station V/Radio	n		☐ Military ☐ Internet	Teletype Telephone/Computer
Time Zone: Distance from Accident Site:				utomated Report				Aircraft Radio
Direction from Accident Site:				ommercial Weather	Service (DUA	TS)		☐ TV/Radio ☐ Unknown
Briefing Type/Completeness		AS MAD	Ligh	t Condition				Visibility
□ Full	Abbreviate	d			ısk		Dark Night	, ionomity
 Partial / Limited By Pilot Partial / Limited By Briefer 	Unknown	ent		ay 🗍 Ni	ght		Bright Night Not Reported	miles
Sky/Lowest Cloud Condition	1	Ceiling				R	estriction to Visibility	y (Check all that apply)
	Thin Broken Thin Overcast	None Broke	(clear)		scured efinite		None Blowing Dust	☐ Fog ☐ Ground Fog
Partial Obscuration	Unknown	Overa			known		Blowing Sand	Haze
Scattered							Blowing Snow Blowing Spray	☐ Ice Fog ☐ Smoke
Lowest Cloud Condition Hei	ght	Ceiling	Heigh	t			Dust	
	ft AGL				ft AGL			
Wind Direction	Wind Speed			Wind Gusts		- ·	pe of Turbulence (C	
Indicated: degrees MAG	Velocity:	KTS		Velocity:	KTS		None In Cl Clear Air Vicir	ouds nity of Thunderstorm
	-or-			Gusting		I —	everity of Turbulence	
U Variable	Light and Varia	able		Not Gusting			Extreme Mod	
							Severe Mode	erate Chop
NOTAMs (D, L and FDC)), AIRMETs, S	GMETs	, PIR	EPs in effect at	t the time of	f the	e accident/incident	
	L	ing Fore	vaet				Type of Prosinitati	on (Check all that apply)
Temperature:(C)		Amou			Туре			Drizzle
or(F)		None Trace		Moderate Severe	Rime		🗖 Rain	Ice Pellets
Altimeter Setting:i	n. HG	Light		severe	Mixed			Snow Pellets
or	T.	ing A -t					Rain Showers	Le Crystals
Density Altitude:	ft 10	ing Actua Amou			Туре			☐ Ice Pellets Shower ☐ Freezing Drizzle
Dew Point:(C)(F)		None Trace		Moderate	Rime Clear			_ 0
or(f')		Light		Severe	☐ Clear ☐ Mixed		Intensity of Precipi	
							Light M	oderate 🗌 Heavy

PILOT "A" INFORM	ATION									
Pilot "A" Responsibilities					_					
Pilot Co-Pilot	Student Pilot	Flight Inst	ructor	Check Pil	ot 📙 Fli	ight Engineer	☐ Other	Flight Crew		
Pilot "A" Identification										
First Name:					City:					
Middle Initial: Last Name:					State:	2	ZIP:			
Age at time of Accident/Inc										
Age at time of Accident/Inc	Ident: L	Date of Birth	:		Certificate	e Number:				
Degree of Injury	Seat Occupied				Seat Belt			Shoulder H	larness	
None Fatal		Front	Unknov	vn	Used	Yes	_	Used		🗌 No
☐ Minor ☐ Unknown ☐ Serious		Rear Single			Available	🗌 Yes	No	Available	Yes	🗌 No
Pilot Certificate(s) (Check										
□ None □ Stu	udent	Recreation	onal	Comn			Flight Engi		Foreign	
	ght Instructor	Sport Sport			e Transport		U.S. Militar			
Principal Occupation	Medical Certificate					ertificate Va	•	Date of L	ast Medica	1
Pilot Other	□ None □ Class 1 □ Dr	ass 3 iver's License	e (Sport Pilot			limitations/wa itations/waiver				
Unknown	Class 2 Ur	nknown			Unknow	n		mm/dd	/yyyy	
Medical Certificate Limita	tions									
Medical Certificate Waive	rs									
Date of Last Flight Review	7	Flight R	eview Airc	raft						
or Equivalent, Including FAR 121/135 Checks:		Make:								
	mm/dd/yyyy	Model:								
Airplane Rating(s)	Other Aircraft R	0.	1	ent Ratin		1	r Rating(s)			
(Check all that apply)	(Check all that apply	9	Check all	l that apply	9	Check all	that apply)	Г	Instrument	Airplane
Single-Engine Land	Airship		Airpla			Airplan	e Single-Eng	gine 🗌	Instrument I	
Single-Engine Sea	☐ Free Balloon ☐ Glider		Helico			Airplan	e Multi-Engi		Helicopter Glider	
Multiengine Sea	Gyroplane		Power	eu Lint		Del Del Powere			Sport	
	Helicopter Powered Lift									
Type Ratings						Student I	Endorseme	nts (Include d	lates)	
Elight Time			Airplane			Inst	rument			
Flight Time (enter appropriation number of hours in each box)		his Make & Model	Single Engine	Airplan Multieng			Simulated	Rotorcraft	Glider	Lighter Than Air
Total Time										
Pilot in Command (PIC)										
Time as Instructor										
This Make/Model										
Last 90 Days										
Last 30 Days										
Last 24 Hours										

PILOT "B" INFORMAT	ΓΙΟΝ									
Pilot "B" Responsibilities at t		_								
	Student Pilot	Flight Ir	Instructor	Check Pilot	L Flig	ht Engineer	Other	Flight Crew		
Pilot "B" Identification										
First Name:				City		7	ID.			
Middle Initial: Last Name:				Stat	e:	Z	IP:			
Age at time of Accident/Incide	nt:	Date of Bir	th:	Cer						
Degree of Injury	Seat Occupied		mm/aa/yj		Belt			Shoulder H	arness	
□ None □ Fatal □ Minor □ Unknown □ Serious	Left Right	Front Rear Single	Unknowr] No] No	Used Available	Yes	□ No □ No
Pilot Certificate(s) (Check all	that apply)									
□ None □ Studer □ Private □ Flight	nt Instructor	Recrea	ational	Commercia			Flight Engin U.S. Militar		Foreign	
Principal Occupation M	edical Certifica			Med	lical Ce	rtificate Va	lidity	Date of L	ast Medica	1
		Class 3	nse (Sport Pilot			mitations/waivers				
	Class 2	Jnknown	iise (Sport I not		nknown	ations/ warver:	3	mm/dd/	<i>vyyy</i>	
	ns							1		
Medical Certificate Waivers										
Data of Last Elisht Davisor		EP. L	D	6						
Date of Last Flight Review or Equivalent, Including			Review Airc							
FAR 121/135 Checks:		_								
	mm/dd/yyyy		:							
B(-)	Other Aircraft (Check all that app	0., /		ent Rating(s)		Instructor				
None	None	ny)	None	l that apply)		(Check all th	at apply)	П	Instrument A	imlane
Single-Engine Land	Airship		Airpla	ine		Airplane	Single-Engi	ne 🗌	Instrument H	
Single-Engine Sea	☐ Free Balloon ☐ Glider		Helico			Airplane			Helicopter Glider	
Multiengine Sea	Gyroplane		Power	ed Lin		Gyroplan			Sport	
-	Helicopter					_		_		
Type Ratings	Powered Lift					Student Er	ndorsemen	ts (Include de	ates)	
Type Ratings						Student El	iuoi semen	is (menuae at	uesj	
Flight Time (enter appropriate number of hours in each box)	All Aircraft	This Make & Model	Airplane Single Engine	Airplane Multiengine	Night		simulated	Rotorcraft	Glider	Lighter Than Air
Total Time										
Pilot in Command (PIC)										
Time as Instructor										
This Make/Model						_				
Last 90 Days										
Last 30 Days	├					_				
Last 24 Hours										

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ADDITIONAL FLIGHT CRE	EW MEMBERS	(Exclusive of cabin a	attendants, complete the	e following inform	ation)	
Pilot Name and Address First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:		Degree of I Degree of I None Serious	njury Fatal Unknown
Pilot Certificate(s) (Check all that None Student Private Flight Instructor Type Rating/Endorsement for Accident/Incident Aircraft?	t apply) Recreational Sport Yes No	Commercial Airline Transport	Flight Engineer U.S. Military Time at the Time nt/Incident:	Foreign	Seat Occup	bied Front Rear Single Unknown
Pilot Name and Address First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:			njury Fatal Unknown
Pilot Certificate(s) (Check all that None Student Private Flight Instructor Type Rating/Endorsement for Accident/Incident Aircraft?	t apply) Recreational Sport Yes No	Commercial	Flight Engineer U.S. Military	Foreign	Seat Occup	Died Front Rear Single Unknown
Pilot Name and Address First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:		Degree of I Degree of I None Serious	njury Fatal Unknown
Pilot Certificate(s) (Check all that None Student Private Flight Instructor Type Rating/Endorsement for Accident/Incident Aircraft?	t apply) Recreational Sport Yes No		Flight Engineer U.S. Military Time at the Time nt/Incident:	☐ Foreign hrs	Seat Occup	Died Front Rear Single Unknown
PASSENGER(S) / OTHER	PERSONNEL	(Include flight attenda	ants; continue on separa	ate sheet if neces	sary)	
Name and Address				Seat Crew	Non- Revenue Revenue Non- Occupant FAA	Fatal Serious Injury Minor Injury No Injury Unknown
First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:			
First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:			
First Name: Middle Initial: Last Name:		City: State:				
First Name: Middle Initial: Last Name:		City: State: Country:				
First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:			
First Name: Middle Initial: Last Name:		City:	ZIP:			
First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:			
First Name: Middle Initial: Last Name:		City: State: Country:	ZIP:	[

NARRATIVE HISTORY OF FLIGHT (Please type or print in ink)

Describe what occurred in chronological order, including circumstances leading to and nature of accident/incident. Describe terrain and include wreckage distribution sketch if pertinent. Attach extra sheets if needed. State time and point of departure, intended destination, and services obtained.

RECOMMENDATION (How could this accident/incident have been prevented?)

Operator/Owner Safety Recommendation

CHAPTER 9: FORMS

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ADDITIONAL INFORMATION (*Please type or print in ink*) Use this space if additional space is needed for any answers.

I HEREBY CERTIFY	Y THAT TH	E ABOVE INFORMATION IS COMPL	ETE AND ACCURATE TO THE BEST OF M	MY KNOWLEDGE
Date of this Report	Signature	and Name of Pilot/Operator		
	Signature:			
mm/dd/yyyy		nt Name:		
Signature and Name		Filing Report if Other than Pilot/Operate		
Signature:				
Type or Print Name:				
Title:				
		FOR NTSB	USE ONLY	
NTSB Accident/Incid	lent No.	Reviewed by NTSB Regional Office	Name of Investigator	Date Report Received

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CHAPTER 9: FORMS

SURVIVOR CONDITION FORM

	Name:	
Number:	Injuries:	
	Treatment:	
	Attended By:	
	Transported To:	
	Liaison/Date/Time:	

	Name:	
Number:	Injuries:	
	6	
	Treatment:	
	Attended By:	
	Transported To:	
	Liaison/Date/Time:	

	Name:	
Number:	Injuries:	
	5	
	Treatment:	
	Attended By:	
	Transported To:	
	Liaison/Date/Time:	

Number: Please number each occupant of the aircraft in sequential order. Number, as used on this form does not denote a passenger number it is merely a tool to track total occupants of the aircraft. Make additional copies as needed.

Action: Complete and forward to Director of Safety by the most expeditious means available, i.e. telefax, phone, e-mail, etc.

CHAPTER 9: FORMS

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VICTIM AND RESPONSE PARTICIPANT LOCATOR FORM

Name	Location	Date	Phone
			_
			_
			_
		07	

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CHAPTER 9: FORMS

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FALCON 20 – EMERGENCY RESPONSE CARDS





Crew/Passenger oxygen bottle with two masks; both a water and CO2 fire extinguisher is included. Also a fire ax is located in the cockpit. Location/Setup may be different according to aircraft specific.

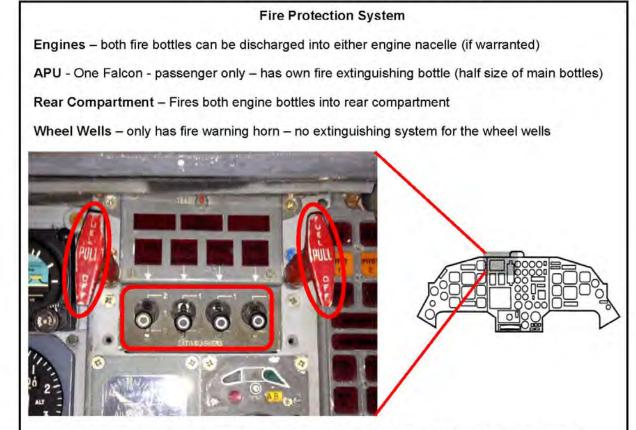


Captains/FO cockpit windows can be used for emergency exits.

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EMERGENCY RESPONSE MANUAL CHAPTER 9: FORMS

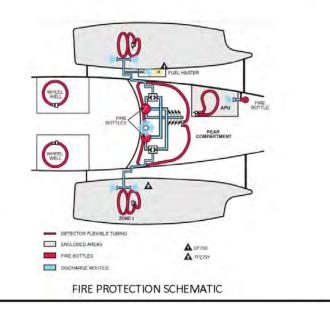
FALCON 20 - EMERGENCY RESPONSE CARDS



Pulling the appropriate T-handle; this will stop the flow of fuel to the associated engine and fuel heater; if the fire persists, move the appropriate extinguisher switch to position 1 or 2 (both engine/cargo area) to discharge the contents of that fire bottle to the engine nacelle.



Two 1.5 kg Freon filled fire extinguishing bottles protect each engine



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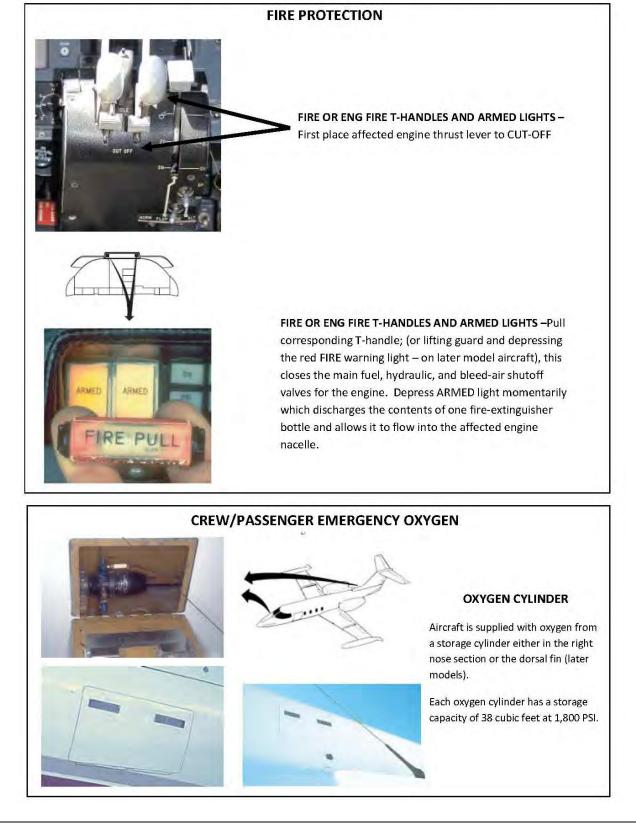
LEARJET 20/30 SERIES – EMERGENCY RESPONSE CARDS





LEARJET 20/30 SERIES - EMERGENCY RESPONSE CARDS

EMERGENCY RESPONSE MANUAL



KING AIR – EMERGENCY RESPONSE CARDS



EMERGENCY RESPONSE MANUAL CHAPTER 9: FORMS

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KING AIR - EMERGENCY RESPONSE CARDS

